



Subject: Capital Close Report as of December 31, 2019
Prepared by: Sandy Dhillon, Financial Management Advisor
Department: Finance
Date: April 14, 2020

In accordance with the Procedure By-law, any Member of Council may request that this Information Report be placed on an upcoming General Committee or Council meeting agenda for discussion.

Executive Summary

This report presents Council with the information necessary to monitor the status of Town's active capital projects as well as its recently closed completed projects as of December 31, 2019, including any necessary funding adjustments that have been made.

- Forty previously active capital projects were closed
- One hundred and thirty-eight capital projects remain open at 2019 fiscal year end

Background

On a semi-annual basis, staff bring forward to Council the Town's Capital Project Status & Closures report that provides an overview of the status, including the financial position for each of the Town's active capital projects. In addition, it identifies all complete capital projects requiring closure. Any funding surpluses or shortfalls arising at project closure are addressed at this time. This report is prepared in consultation with the various Town staff who are responsible for managing each of the Town's projects.

This report does not include any projects brought forward by the Aurora Library Board.

Analysis

Forty previously active capital projects were closed

As of December 31, 2019, the Town had 178 active projects. Under By-law 6212-19, the Treasurer has approved the closure of 40 of these noted projects. Of the 40 capital projects that were closed, thirty-two of these projects collectively had a surplus of \$1,256,122 to be returned to their original sources of funding, as outlined in Attachment #1,

In addition to the closures identified in Attachment #1, the remaining nine capital projects that were closed required a funding increase prior to their closure as outlined in Attachment #2. The total required funding increase for these projects was \$52,060. Further explanations are offered in both Attachment #1 and #2 for each individual project.

One hundred and thirty-eight capital projects remain open at 2019 fiscal year end

At the end of the 2019 fiscal year, a total of one hundred and thirty-eight capital projects remained active. Attachment #3 provides an inventory and progress status update for all of the Town's active projects which will remain open as of December 31, 2019. These projects represent a total approved budget value of \$84,221,859 (excluding the portion of the library square project's budget which has not yet been formally funded) with an unspent balance available as of December 31, 2019 of \$46,838,679.

All closed capital projects as presented in Attachment #1 and #2 have been removed from Attachment #3.

Advisory Committee Review

None

Legal Considerations

On October 22, 2019 Council approved By-law Number 6212-19 which updated and defined the Town of Aurora's delegation policies and procedures that were approved by Council in 2007. This By-law also consolidated and identified specific delegations into a single By-law. Under Schedule "C" of this new By-law, the Treasurer has delegated authority to close any capital project deemed complete including the adjustment to project funding to return or draw from the originating funding sources on behalf of Council and to report to council on an annual basis.

Financial Implications

This report provides details of the 40 projects that were closed by the Town as of December 31, 2019. These project closures required a total of \$1,256,122 (as noted in Attachment #1) to be returned and a total of \$52,060 (as noted in Attachment #2) in funding top-ups to/from original funding sources, representing a consolidated net funding adjustment to reserves of \$1,204,062.

The Town's portfolio of remaining active capital projects contains 138 projects (outlined in Attachment #3), with a total budgeted/funded value of \$84,221,859. To date \$37,383,179 has been spent on these projects, with a remaining approved unspent and funded value of \$46,838,679.

Communications Considerations

The Town of Aurora will use 'Inform' as the level of engagement for this project. There are five different levels of community engagement to consider, with each level providing the community more involvement in the decision making process. These levels are: Inform, Consult, Involve, Collaborate and Empower. Examples of each can be found in the Community Engagement Policy. These options are based on the International Association of Public Participation (IAP2) Spectrum and assist in establishing guidelines for clearly communicating with our public and managing community engagement. In order to inform, the list of open capital projects will be posted to the Town's Budget and Financial Information web page for openness and accountability.

Link to Strategic Plan

Reporting to Council and the public on the status of approved capital projects and associated funding, and regularly managing and closing these projects, demonstrates both the Strategic Plan principles of Leadership in Corporate Management, and accountability and transparency to the community of the local government

Alternative(s) to the Recommendation

1. Direct further alternative options as required

Conclusions

Staff from all departments, continue to work diligently on completing all outstanding active capital projects for which Council has approved and committed funding, and that the community anticipates their completion. This report is intended to update Council on the status of each active approved project, as well as provide notification of the completion and closure of capital projects, including any resultant required funding adjustments.

Attachments

Attachment #1 Capital Projects Closed with Funds Returned to Source
Attachment #2 Capital Projects Funding Adjustments and Closure of 9 Projects
Attachment #3 Active Capital Project Listing

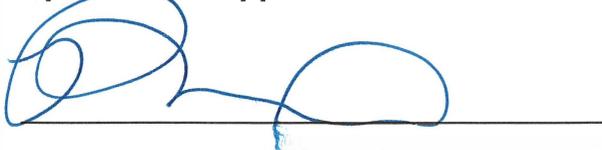
Previous Reports

FS19-018 Capital Close Report as December 31, 2018

Pre-submission Review

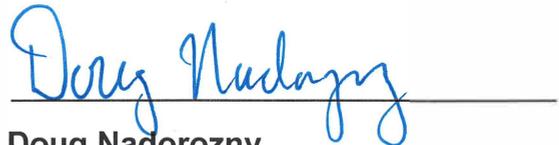
Agenda Management Team review on March 4, 2020

Departmental Approval



Rachel Wainwright-van-Kessel, CPA, CMA
Director, Finance/Treasurer

Approved for Agenda



Doug Nadorozny
Chief Administrative Officer

Capital Projects Closed with Surplus or No Funds Returned to Source

As of December 31, 2019

Report Item Ref	Project #	Description	Total Approved Funding	Total Expenditures to December 31, 2019	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
CAO							
1.01	12036	Music Strategy (12036)	50,000	-	50,000	2016	Project cancelled and closed. Return \$50,000 to Studies & Other Reserve.
CORPORATE SERVICES							
1.02	14070	Boardroom Audio/Video Equipment (14070)	130,000	-	130,000	2018	Project was conditionally approved in 2018, conditional approval was not lifted as IT Strat Plan was underway. The Town's Boardroom audio/video requirements have now been addressed as part of its IT Strat Plan. This project can now be closed as it has now been replaced by a 2020 capital project in the amount of \$50,000.
Information Technology							
1.03	14062	Business Continuity/IT Disaster Recovery (14062)	25,000	20,907	4,093	2015	Project completed and closed.
1.04	14065	Mobility Solutions (14065)	45,000	30,357	14,643	2015	Project completed and closed.
1.05	14037	Joint Ops LAN Room & DR site (14037)	135,000	122,604	12,396	2017	Project completed and closed.
FINANCE							
1.06	14061	DC Background Study - 2019 (14061)	125,000	76,167	48,833	2018	Project completed and closed. Final project costs came in under approved budget; the cost of consulting services in this regard are difficult to predict a year in advance. Return \$48,833 to Studies & Other Reserve.
OPERATIONAL SERVICES							
1.07	34224	Screening of Surplus Soil and Compost (34224)	35,000	35,000	-	2019	Project completed and closed.
Fleet Management							
1.08	34191	GMC/Savanna (#501) (34191)	45,000	40,031	4,969	2018	Project completed and closed. Return \$4,969 to Fleet R & R Reserve.
1.09	34412	Additional Plow (34412)	236,200	229,096	7,104	2018	Project completed and closed. Return \$7,104 to Growth & New Reserve.
1.10	43059	CCTV Camera (#72-19) (43059)	10,000	8,436	1,564	2019	Project completed and closed. Return \$1,564 to Fleet R & R Reserve.
1.11	34421	Fleet Consultant (34421)	50,000	29,985	20,015	2019	Project completed and closed. Market value of the tender for fleet consultant was lower. Return \$20,015 to Fleet R & R Reserve.
Parks							
1.12	73289	Convert Pathway Lighting to LED (73289)	30,000	30,000	-	2017	Project completed and closed.

Capital Projects Closed with Surplus or No Funds Returned to Source

As of December 31, 2019

Report Item Ref	Project #	Description	Total Approved Funding	Total Expenditures to December 31, 2019	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
1.13	73207	Playground Replacement - Wm Kennedy Park (73207)	125,000	32,630	92,370	2018 - IY*	Project completed and closed. Return \$92,370 to Parks R & R Reserve. Market value on tender was very low as supplier had an extra playground from a mistaken double order from another company so was will willing to let it go at cost. We were fortunate that it would fit. Prep of site completed by Town staff, saving considerable funds as well.
1.14	73320	Subdivision Entry Sign - Batson & Yonge (73320)	27,100	13,636	13,464	2019	Project completed and closed. Return \$13,636 to Landscape Reserve.
1.15	43053	Reconnection - Bathurst/Orchard Hts (43053)	70,000	-	70,000	2015	Project closed as a cost effective alternative solution was implemented. Funds required (\$3000) were used from operational Budget. Therefore, \$70,000 returned to Waste Water Services Reserve.
COMMUNITY SERVICES							
1.16	72241	89 Mosley - Condition Assessment Report (72241)	380,092	153,759	226,333	2015	Project completed and closed. Return \$226,333 to Facilities R & R Reserve. Additional grant funds were received to offset project expenses.
1.17	72175	ACC - Improvement of Aurora Community Centre (72175)	420,598	417,315	3,283	2016	Project completed and closed. Return \$3,283 to Facilities R & R Reserve.
1.18	72275	Library - Improvements - Canada 150 Intake II (72275)	195,206	172,457	22,749	2017	Project completed and closed. Return \$22,749 to Facilities R & R Reserve.
1.19	72277	ACC - Improvements - Canada 150 Intake II (72277)	398,100	380,982	17,118	2017	Project complete. Return \$17,118 to Facilities R & R Reserve.
1.20	72282	SARC - Compressor Repair & Computer SW Upgrade (72282)	50,000	40,428	9,572	2018	Project completed and closed. Return \$9,572 to Facilities R & R Reserve.
1.21	72306	Lifeguard Chairs (72306)	18,000	15,524	2,476	2019	Project completed and closed. Return \$2,476 to Facilities R & R Reserve.
Culture							
1.22	74013	Museum Collection Infrastructure (74013)	40,000	39,941	59	2017	Project completed and closed. Return \$59 to Growth & New Reserve.
Facilities							
1.23	72155	ACC - Auditorium (72155)	70,000	49,073	20,927	2017	Project completed and closed. The material finishes were revised and therefore, the entire funds are not required. Return \$20,927 to Facilities R & R Reserve.
1.24	72307	SARC - Pool Pumps (72307)	35,000	-	35,000	2018	Project cancelled as equipment was not required. Return \$35,000 to Facilities R & R Reserve.
1.25	72326	AFLC - Replacement of Overhead Doors and Operators (72326)	15,400	-	15,400	2019	Project cancelled following inspection by Contractor (NEX), new doors are not required. Return \$15,400 to Facilities R & R Reserve.
PLANNING & DEVELOPMENT SERVICES							

Capital Projects Closed with Surplus or No Funds Returned to Source

As of December 31, 2019

Report Item Ref	Project #	Description	Total Approved Funding	Total Expenditures to December 31, 2019	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
1.26	34619	S/W - Kitimat Cres. (34619)	100,000	3,053	96,947	2018	Project cancelled as per Council's direction. Return funds to source, \$96,947 to Roads & Related DC. However, a new Project # 34626 Sidewalk Construction on Kitimat is established as per Council Kim Motion.
1.27	42808	Corporate Energy Management Plan (42808)	50,000	14,963	35,037	2019	Energy Conservation and Demand Management Plan Update 2019-2023 updated and presented to Council Q2 2019. Project completed and funds can be returned to source, \$35,037 to Studies & Other Reserve.
1.28	24011	Mobile Devices for BBS (24011)	80,000	38,561	41,439	2016	Project completed and closed. Return funds to source, \$8,288 to Growth & New Reserve and \$33,151 to Building Reserve.
1.29	31155	Pavement Condition Assessment - 2019 (31155)	50,500	38,872	11,628	2018 - IY*	Project completed and closed. Return \$11,628 to Roads R&R Reserve
1.30	81004	Update of Zoning Bylaw (81004)	140,000	95,904	44,096	2007-2011	Project completed and closed. Work was completed by the town staff no outside consultant hired as planned resulting in savings. Return surplus funds \$44,096 to R&R Discretionary Reserve.
Water, Wastewater and Sewer System							
1.31	41007	Decommission Sewer - Wells St PS (41007)	300,000	156,646	143,354	2015	Project completed and closed. This was a bid contract project and the contractors bid came in under the allotted budget. Also, it was an itemized contract some of the items were eliminated from the contract which also lowered the amount used from the budgeted \$300,000.00 Return \$143,354 to Waste Water Services Reserve.
1.32	42054	Maintenance of Culverts - Yonge/Batson (42054)	262,500	201,247	61,253	2015	Project completed and closed. Return \$61,253 to Storm Water Services Reserve
TOTAL			\$ 3,743,696	\$ 2,487,574	\$ 1,256,122		

Capital Projects Closed with Funding Top up

As of December 31, 2019

Report Item Ref	Project #	Project Description	Total Approved Funding	Total Expenditures as of December 31, 2019	Remaining Available Budget Surplus/ (Deficit)	Proposed Budget Adjustment	Revised Remaining Available Budget	Explanation
COMMUNITY SERVICES								
2.01	72406	SARC - Ice Plants (72406)	62,850	63,956	(1,106)	1,106	\$0	Project completed & closed. Tender came in higher than anticipated cost. Therefore fund deficit of \$1,106 taken from Facilities R & R reserve.
2.02	72298	ACC - Snow Melt Pit Boiler (72298)	20,000	25,594	(5,594)	5,594	\$0	Project completed and closed. Fund Deficit of \$5,594 is due to change order to cover the additional unforeseen work in the pit once exposed. Deficit covered from Facilities R & R Reserve.
Recreations								
2.03	72407	ACC - ACC #1 - Sound System Upgrade (72407)	87,400	88,919	(1,519)	1,519	\$0	Project Completed. Fund deficit of \$1,519 transferred from Facilities R & R Reserve. The difference is due to a change order issued for additional steel hanger support for speakers.
OPERATIONAL SERVICES								
2.04	71108	GMC Sierra Crew Cab #224 (71108)	65,800	66,429	(629)	629	\$0	Project completed and closed. Fund deficit of \$629 from Fleet R & R Reserve.
2.05	31097	Traffic Line Painer (#70-19) (31097)	10,000	10,028	(28)	28	\$0	Project completed and closed. Fund deficit of \$28 from Fleet R & R Reserve.
2.06	73231	Tennis Court Resurface - David English Park (73231)	20,000	35,107	(15,107)	15,107	\$0	Project completed and closed. As per CAFC, fund \$15,107 from Parks Operating account. General maintenance expense was charged to capital project instead of operating expenses.
Parks								
2.07	73241	Walkway/Basketball Repaving - Wm Kennedy Park (73241)	25,000	29,257	(4,257)	4,257	\$0	Project completed and closed. Fund deficit of \$4,257 is due to change in footprint of playground to accommodate the layout, this increased the requirement of asphalt. Fund deficit is transferred from Parks R & R Reserve.
CORPORATE SERVICES								
Information Technology								
2.08	14063	IT Strategic Plan (14063)	69,900	93,719	(23,819)	23,819	\$0	Project completed and closed. Project expenses incurred were more than originally anticipated. Fund deficit of \$21,437.1 is transferred from General Govt DC Reserve and \$2,381.9 from Studies and Other Reserve.
Total						\$ 52,060		

**Town of Aurora
Active Capital Project Listing**

Attachment # 3

As of December 31, 2019

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CAO								
3.01	12026	Organization Structural Review (12026)	100,000	61,862	38,138	2015	2021	Ongoing Development Of Management Team In Current Structure. Business Planning And Kpi Development Scheduled For 2020.
3.02	12037	Town of Aurora Website (12037)	70,000	26,313	43,687	2018	2020	New Site Launched In January. Ongoing Improvements Throughout 2020.
3.03	12041	89 Mosley St (12041)	5,359,900	5,393,717	(33,817)	2017	2020	Project complete. Few outstanding invoices to be received.
3.04	12032	Residents Survey (12032)	30,000	-	30,000	2019	2020	Schedule To Commence In 2020
CORPORATE SERVICES								
Access Aurora								
3.05	12002	Accessibility Plan Implementation(12002)	1,090,320	678,284	412,037	2016	Q4 2020	Multi-year funding allocated for implementation of Accessibility Plan. 2020 projects to be completed Include Tim Jones Pathway Lighting (Lambert Wilson), 3 X Audible Pedestrian Signals, Facility Accessibility Design Standards Consultation, Pool pod. Remaining funds are allocated for Town Hall counters once the Town Hall refresh begins via Community Services. Going forward funding for accessibility features will be included in specific projects, eg. Road reconstruction, park design, etc.
3.06	12016	Customer Care Implementation Plan (12016)	453,100	297,332	155,768	2010/2012	Q4 2021	Multi year funding in support of the Strategic Plan to implement Customer Service Strategy. Includes development of Customer Experience Plan aligned with Excellence Canada and new Corporate Mission, Vision, Values.
3.07	12025	Customer Relationship Management (CRM) (12025)	186,000	138,014	47,986	2013	Q4 2020	Active And Ongoing - Related To IT Strategy Plan, optimization and escalation complete, next phase includes integration
By Law Services								
3.08	24012	Bylaw Permit Parking Program (24012)	75,000	-	75,000	2016	Q2 2020	Currently working with vendor on configuration and staff training.
3.09	24016	Animal Control Start Up (24016)	100,000	76,930	23,070	2018	Q1 2020	Vehicle currently being fit up with cages for infection control.
3.10	24015	Radios for By-Law Officers (24015)	85,000	43,815	41,185	2017	Q2 2020	Complete, waiting for final invoice
Human Resources								
3.11	13018	Human Resources Information/Payroll System (13018)	250,000	0	250,000	2018	Q4 2020	Active and ongoing. Working with vendor. Payroll and basic HRIS to be implemented by end of Q2 2020, however additional modules purchased will be implemented prior to Q4 2020.
3.12	13014	Employee Engagement Survey (13014)	80,000	61,719	18,281	2018	Q4 2020	Employee engagement activities underway. Money may be used for the 2020 engagement survey (project #13015) expected to occur Q3 with Action Planning in Q4.
Information Technology								
3.13	14047	Computer & Related Infrastructure Evergreening (14047)	1,138,633	258,571	880,062	2017	Q4 2022	Active And Ongoing. 2020 deployment delayed due to supply delivery delays
3.14	14068	Wireless Upgrades and Enhancements (14068)	73,000	19,489	53,511	2017		Active and ongoing

*IY - In Year
**C- Conditionally Approved

**Town of Aurora
Active Capital Project Listing**

Attachment # 3

As of December 31, 2019

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3.15	14069	Emergency Cooling (14069)	25,000	8,020	16,980	2018	Q4 2020	Complete. Drawing and design identified additional funding would be required. Facilities incorporated emergency cooling systems through other projects
Legal Services								
3.16	13020	Appraisal of Town Buildings (13020)	55,000	28,469	26,531	2019	Q2 2020	Awaiting final appraisal report for the Armoury
Legislative Services								
3.17	13008	Meeting Management Software (13008)	105,000	53,215	51,785	2013	Q4 2020	Expecting to have a new vendor/system in place by the end of 2020
3.18	14058	Project Management Software (14058)	50,000	25,000	25,000	2019	Q2 2020	Smartsheet is the PM soft that has been purchased. 25 licences have been obtained. The implementation and customization is underway.
3.19	13025	Electoral System Review (13025)	60,000	39,400	20,600	2019	Q2 2020	Final report to Council in the Spring
Strategic Initiatives								
3.20	13011	Emergency Response Plan Update & Continuation of Operations Plan (13011)	55,000	16399.31	38,601	2017	Q1 2021	Project being reviewed and planning commencing in April 2020. Revisit status mid April 2020
FINANCE								
3.21	14012	Financial System Upgrade (14012)	1,000,000	105,869	894,131	2016	Q4 2022	The Town is about to engage a consultant who will assist it in the determination of its new financial system requirements within the context of its desired Procurement to Payment end state financial framework.
3.22	14060	Financial System Optimization (14060)	110,000	96,912	13,088	2013	Q2 2020	The Town expects to commence the final phase of this project being the implementation of further financial software reporting enhancements to streamline the Town's provincial reporting requirements in the first half of 2020.
3.23	43038	Water Meter Replacement Program (43038)	2,783,896	2,074,836	709,060	2012	Ongoing	This project has additional funds approved in 2020 and proposed additional funding requests for subsequent years. The project will be ongoing into the future for planned replacement of water meters as they meet their useful life.
OPERATIONAL SERVICES								
3.24	21006	Firehall - 4-5 (21006)	3,906,229	392,357	3,513,872		Q3 2021	Revised budget is now \$13,567,727 as per Report No. OPS19-026 (extract attached). Funding from reserves is not approved yet.
3.25	72285	JOC - Additional Work (72285)	2,185,200	1,344,232	840,968	2018	Q4 2020	Ongoing to be completed Q4 2020
3.26	41009	3 Phase Electrical Power (41009)	120,000	57,469	62,531	2015	Q4 2020	Work is currently being completed in phases
3.27	41011	Sanitary Sewer CCTV Inspection (41011)	300,000	364,081	(64,081)	2017	2027	10 Year Inspection program currently in year two
3.28	31151	Street Lights (31151)	50,000	16,090	33,910	2016	Q2 2020	Currently under review and if no future work required it will be closed in 2020.
3.29	34713	Street Light Pole Identification (34713)	40,000	-	40,000	2019	Q4 2020	Signs have been sourced and ordered ,installation will be ongoing through 2020

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Fleet Management								
3.30	34187	3 Tonne Truck (34187)	90,000	-	90,000	2018	Q4 2020	Required additional funding request in 2020 to be approved
Parks								
3.31	73134	Parks/Trails Signage Strategy Study & Implementation (73134)	695,700	453,359	242,341	2011/2012	Ongoing	Next Phase Of Project - Park Signage
3.32	73085	Arboretum Development (73085)	930,918	816,878	114,040	2008-2013	Ongoing	Completed and in the amount of \$1,000,000
3.33	73107	Former Kwik Kopy Trail Connection (73107)	815,000	182,468	632,532	2009	Q4 2020	Tender W/Procurement
3.34	73119	Street Tree Planting Contract (73119)	739,892	579,817	160,076	2010	Q4 2020	Developer Ready For Planting Spring 2020
3.35	73160	Emerald Ash Borer Management Program (73160)	1,329,850	1,378,525	(48,675)	2013	Ongoing	Final York Region Funding Report To Council In Q3
3.36	73177	Pedestrian Underpasses (73177)	1,036,218	793,825	242,393	2012	Q4 2020	Region To Complete In 2020
3.37	73260	2C West Ecological Integrity Monitoring (73260)	212,400	96,738	115,662	2014	ongoing	10 Year Project Till 2024
3.38	73147	Trail Construction as per Trail Master Plan (73147)	150,000	57,043	92,957	2015	Q4 2020	Need To Complete Trail Work In Spring Delayed Due To Winter
3.39	73169	Wildlife Park - Phase 3/4 (73169)	3,119,500	764,821	2,354,679	2015	ongoing	Phase 3 Works 2020/Phase 4 2021
3.40	73242	Improvements to Fleury Park Washroom Facility (73242)	350,000	5,156	344,844	2016	Q4 2020	Tender W/Procurement
3.41	73286	Stewart Burnett Park Playground and Parking Facility (73286)	1,500,000	1,581,624	(81,624)	2017	Q2 2020	Substantial completion in spring 2020. Deficit is due to the site conditions and omissions by design consultant
3.42	73292	Picnic Tables/Garbage Receptacles (73292)	30,000	11,802	18,198	2017	Q2 2020	Product On Order And Being Manufactured
3.43	73198	Field Renovation - Norm Weller Park (73198)	350,000	111,608	238,392	2018	2019-11-01	Drainage Done/Report To Council Insufficient Budget For Lighting Q2
3.44	73174	Trail - Atkinson Park (73174)	85,000	-	85,000	2018	Q4 2020	Design Been With York Region Since Q1 2019, Awaiting Review Status
3.45	73247	Trail Construction (Coutts/Pandolfo) (73247)	100,000	-	100,000	2018	20-21	Coordinating Wks With Regional Land
3.46	73299	Non-Programmed Park in 2C (73299)	1,500,000	-	1,500,000	2018	Q4 2020	Report To Council March 2020
3.47	73287	Hallmark Lands - Baseball Diamonds (73287)	3,000,000	98,938	2,901,062	2018	On Hold	As per council direction, project scope is under review by staff
3.48	73214	Playground Replacement - Tamarac Park (73214)	97,750	56,852	40,898	2018 - 1Y*	Q4 2020	Project delay due to design issues
3.49	43039	Backflow Prevention Program (43039)	50,000	45,542	4,458	2012	Q4 2020	BFPP has been implemented some minor expenses to be incurred with public notification materials
3.50	72281	AFLC - Skate Park (72281)	675,000	28,239	646,761	2018	Q4 2020	Tender W/Procurement
3.51	73315	Sheppard's Bush Parking Lot Resurface (73315)	250,000	-	250,000	2019	Q3 2020	Awaiting Development Engineering report
3.52	73240	Walkway/Basketball Repaving - Tamarac Park (73240)	30,000	-	30,000	2019	Q4 2020	Project work to begin this year

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3.53	73296	Trails - BG Group Trail Connection (73296)	150,000	13,112	136,888	2019	Q4 2020	Design work completed and ready for tender
3.54	73268	Wildlife Park - North Dam Rehabilitation (73268)	877,120	877,417	(297)	2015	Q4 2020	Outstanding maintenance warranty holdback of 5% which is due the contractor end of December 2020
3.55	73319	Canine Commons Upgrades (73319)	35,000	7,792	27,208	2019	Q3 2020	Lighting component to be completed Feb
COMMUNITY SERVICES								
3.56	74015	Cultural Services Master Plan (74015)	160,000	135,492	24,508	2017	2021	\$20k earmarked in 2020 capital budget for Cultural Master Plan refresh, primarily for meeting and marketing expenses
Culture								
3.57	73324	Pet Cemetery Restoration (73324)	15,000	15,288	(288)	2019	2023	Open Project
Facilities								
3.58	72146	215 Industrial Pkwy. Exterior Works (72146)	145,000	6,666	138,334	2012	Q4 2020	Exterior Retaining Wall Work Planned In 2020
3.59	72201	Work Station Refresh, Carpet, etc. (72201)	570,000	314,717	255,283	2015	Multi- year project	In Progress And On Track
3.60	72204	Cameras - HDIP (72204)	450,000	61,399	388,601	2015	Multi- year project	This project is for the security and risk audit. Audit now complete and will be presented to ELT in Q1 2020.
3.61	72226	AFLC - Arena Dehumidifiers (72226)	135,000	10,710	124,290	2015	Multi- year project	Planning work in progress
3.62	72283	SARC - Replacement of Pylon Sign Message Board (72283)	50,000	-	50,000	2018	Q4 2020	In Progress, bundling project with other signage projects in 2020.
3.63	72113	New Recreation Facility (72113)	2,400,000	71,907	2,328,093	2018	2022	Aquatic Feasibility Study approaching completion. New Facility Pending land acquisition
3.64	72310	22 Church St - Exterior Sign (72310)	50,000	-	50,000	2018	As per Library Square Schedule	Scope included with Library Square Project
3.65	72225	AFLC - LED Lighting Arena, Pool Squash Courts (72225)	450,500	151,967	298,533	2018	Q3 2020	Project completed however, to remain open to close off invoicing. Project bids received well under budget and therefore, surplus funds remain. Return \$305,326 to Facilities R & R Reserve.
3.66	81019	Library Square (81019)	2,340,135	2,204,632	135,503	2017	2022	Tender to be issued March 2020. Additional budget as per report FS19-042 not included as funding to be confirmed.
3.67	72169	Town Hall - LAN Room HVAC (72169)	90,000	78,852	11,148	2019	Q1 2020	Installation of equipment complete- commissioning being scheduled
3.68	72213	ASC- LED Lighting (72213)	50,000	-	50,000	2019	Q1 - Q2 2020	IRFQ issued February 3, 2020 for Consulting Services. Project underway.
3.69	72218	22 Church St - LED Lighting Retrofit (72218)	50,000	-	50,000	2019	As per Library Square Schedule	Scope included with Library Square Project
3.70	72274	AFLC - Squash Courts Floor Replacement (72274)	100,000	2,184	97,816	2019	Q2 2020	Scope of work under development to refinish floors and walls.
3.71	72323	SARC - Repair of Concrete Walkways (72323)	20,000	-	20,000	2019	Q3 2020	Not Started

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3.72	72340	ACC - Reseal Exterior Windows (72340)	13,500	-	13,500	2019	Q3 2020	Not Started
3.73	72342	ACC - Replace Thermoplastic Membrane Roofing (72342)	165,600	5,185	160,415	2019	Q2 2021	All bids came in over budget. Additional budget will be requested in 2020. The expenditures were related to the development of specifications.
3.74	72389	22 Church St - Repair Wood Flooring (72389)	25,000	-	25,000	2019	As per Library Square Schedule	Scope included with Library Square Project
3.75	72393	ASC - Replacement of Roofing Sections (72393)	32,160	6,675	25,485	2019	Q2 2021	All bids came in over budget. Additional budget will be requested in 2020. The expenditures were related to the development of specifications.
3.76	72404	Town Hall - Replacement of Exterior Entrance Doors (72404)	16,500	-	16,500	2019	Q3 2020	Not Started
3.77	72405	Town Hall - Replacement of Roof Sections and Skylight Sealant (72405)	250,000	6,284	243,716	2019	Q3-Q4 2020	Some funds required in the spring/ summer to review the scope of work
3.78	72421	Library - Replacement of Perimeter Sealant of Windows (72421)	26,000	-	26,000	2019	Q3 2020	Not Started
3.79	72442	ACC - New Roll Up Doors (3) (72442)	60,000	-	60,000	2019	Q4 2020	Following inspection by Contractor (NEX), only 2 new doors are required.
3.80	72448	Town Hall - Interior Conversion to LED (72448)	95,000	-	95,000	2019	Q1 - Q2 2020	IRFQ issued February 3, 2020 for Consulting Services. Project underway.
3.81	72449	SARC - Interior LED Retrofit (72449)	30,000	-	30,000	2019	Q1 - Q2 2020	IRFQ issued February 3, 2020 for Consulting Services. Project underway.
3.82	72443	AFLC - Pylon Sign (72443)	60,000	-	60,000	2019	Q2-Q4 2020	Development of specifications underway. Project will be packaged together with other signage projects
3.83	72444	Yonge St Electronic Sign Replacement (72444)	80,000	-	80,000	2019	Q2-Q4 2020	Project was yellow lighted by Council however, will be included with the development of specifications and packaged with other signage projects.
3.84	72410	Conditional - SARC - Gymnasium (72410)	9,400,000	-	9,400,000	2019	2022	Pending land acquisition
3.85	72206	Back Up Generation for Evacuation Centre (72206)	50,000	-	50,000	2019	TBD	On hold until direction received from York Region Emergency Management
3.86	72437	Refrigeration Plan Safety Audits (72437)	30,000	-	30,000	2019	Q4 2020	In progress, preliminary export expected by Q2.
3.87	43057	Installation of Backflow Prevention meters in Town Facilities (43057)	125,000	-	125,000	2019	Q4 2020	Project not started but deemed to be completed in 2020
Recreation								
3.88	74007	Fitness Equipment Replacement (74007)	278,600	208,087	70,513	2012	2024	Open Project Until 2024
3.89	72438	SARC - Pool - Supply, Install and Replace Bleachers (72438)	43,000	-	43,000	2019	Q2 2020	Completion End Of April 2020
3.90	74021	SARC - Comprehensive Sound/Audio/Public Address System (74021)	45,200	-	45,200	2019	Q4 2020	On Hold - under review.
3.91	74022	AFLC - Supply, Install and Replace Change Room Lockers (74022)	108,680	-	108,680	2019	Q1 2020	Completion Q2.
3.92	73318	User Fee Pricing Strategy (73318)	60,000	-	60,000	2019	Q3 2020	Tentative Completion Date Q3.
Business Support								

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3.93	73317	Outdoor Field Development Strategy (73317)	55,000	44,069	10,931	2019	Q1 2020	Final documents being submitted in Q1.
PLANNING & DEVELOPMENT SERVICES								
Building Division								
3.94	24014	Digital Plan Review and E-Permit Applications (24014)	120,000		120,000	2018	2020	Vendor selected. Finalizing purchasing process
Development Planning Division								
3.95	81001	Official Plan Review/Conformity to Places to Grow (81001)	300,000	-	300,000	2016	2023	Review in the early stages
3.96	81022	Economic Development Strategic Plan (81022)	100,000	65,526	34,474	2018	2019	Strategic Plan completed and endorsed by Council in 2019
3.97	81016	Aurora Promenade Streetscape Design & Implementation (81016)	570,000	-	570,000	2019	2020	Operations implementing improvements
3.98	81024	Conditional - Community Improvement Plan Review (81024)	50,000	-	50,000	2019 - C**	2020	CIP under review
3.99	81023	Architectural Design Guidelines for Stable Neighbourhoods (81023)	75,000	55,505	19,495	2019	Q4 2020	Guidelines Drafted And Under Review. Reporting To Gc In The 3Rd Quarter Of 2020
Development Planning Division								
4.00	31056	Bloomington, Yonge to Bayview Sidewalk/Bike Illumination (31056)	883,569	608,876	274,693	2010/2011	Q2 2020	York Region Reconstruction Project. Invoice pending from Region.
4.01	34610	S/W, Multi-Use Trail & Illumination - Leslie St from Wellington St to Don Hillock (34610)	192,810	9,974	182,836	2014	Q4 2020	Region Reconstruction Project
4.02	34635	S/W, Multi-Use Trail & Illumination - St John's Sdrd - Bayview Ave to Leslie St. (34635)	1,444,000	1,116,351	327,649	2014	Q4 2020	Region Reconstruction Project
4.03	31108	Recon - Algonquin Cres & Haida Dr (31108)	2,085,939	1,531,162	554,777	2015	Q3 2020	Minor Deficiency to be addressed in the Spring
4.04	31109	Recon - Kennedy St W & Temperance St (31109)	2,988,300	2,826,174	162,126	2016	Q3 2020	Deficiencies Repair
4.05	31113	Recon - Murray Dr (section) and Pinehurst Crt (31113)	2,352,291	-	2,352,291	2016	2021	In-house engineering design completed. Consultant retained (Aquafor Beech Ltd) to design culvert replacement/upgrade. Project to be tendered upon completion of culvert design.
4.06	34611	S/W Repair - Henderson/Tamarac/Poplar (34611)	435,000	5,953	429,047	2016	2021	To be designed in 2020
4.07	34629	S/W - Mary St - Industrial Pkwy S - Wellington St W (34629)	787,420	783,793	3,627	2016	Q3 2020	Minor Deficiency to be addressed in the Spring
4.08	34527	Yonge/Wellington Intersection Improvement (34527)	75,000		75,000	2017	Q3 2021	RFP preparation

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4.09	31118	Recon - Browning Crt, Johnson Rd, Holman Cres, Baldwin Rd. (31118)	276,411	172,329	104,082	2018	Q4 2022	Project to be tendered in Q1, 2020
4.10	31119	Recon - Adair Dr. Bailey Cres., Davidson Rd (31119)	217,879	86,413	131,466	2018	Q4 2022	Project to be tendered in Q1, 2020
4.11	31126	Full Depth Asphalt - Harriman Rd M&O - Harmon Ave., Orchard Hts., Whispering Pine Tr (31126)	1,014,110	575,682	438,428	2018	Q3 2020	End of Maintenance inspection to be done in the Spring
4.12	31134	M&O - Victoria (Wellington - Harrison), Yonge St (Golf Links to Orchard Hts.) (31134)	1,356,335	869,935	486,400	2018	Q3 2020	End of Maintenance inspection to be done in the Spring, Victoria Street not included due to the Library Square Site
4.13	31140	M&O - Archerhill Crt., Jarvis Ave., Gilbert Dr., Westview Dr., McClellan Way (31140)	716,592	465,319	251,273	2018	Q3 2020	End of Maintenance inspection to be done in the Spring
4.14	34637	S/W - Leslie St - 600m N of Wellington - N Town Limit (34637)	100,000	-	100,000	2018	Q4 2020	Region Reconstruction Project
4.15	34518	Pedestrian Crossings as per 2014 DC Study (34518)	144,100	-	144,100	2018	Q2 2021	Level 2 Type C Pedestrian Crossover on Henderson Drive at Tamarac Trail / Lee Gate - Design completed, to be included as part of the Henderson Drive project (31124)
4.16	34519	Traffic Calming as per 2014 DC Study (34519)	122,550	24,742	97,808	2018	Multi-Phase project. Stage 1 Complete	Stage 2 to be brought forward in 2021 Capital budget. In satge 1, speed cushion installed on Pedersen Drive (between Kirkvally Crescent and Gateway Drive) and the existing speed humps were replaced on Golf Links Drive with speed cushions. No other approved locations
4.17	34529	Master Transportation Study Update - 2018 (34529)	100,000	100,045	(45)	2018	Q1 2020	Draft report completed, presentation to Council scheduled for February 18, 2020.
4.18	31116	M&O - Dunning Ave., Edward St, Golf Links (31116)	3,649,010	2,861,629	787,381	2018 - IY*	Q4 2020	1 Year maintenance
4.19	42809	Municipal Energy Plan (42809)	94,500	65,881	28,619	2018	Q4 2021	Phase 1 complete, on track.
4.20	31177	Recon - Vandorf Sdrd - Monkman Crt - Carisbrooke (31177)	1,000,000	-	1,000,000	2019	Q4 2021	Design Tender awarded, Construction 2021
4.21	31178	Recon - Poplar Cres (31178)	150,000	18,145	131,855	2019	Q4 2021	Design in progress, Construction 2021
4.22	34707	Lighting Upgrade - Wellington, Berczy - West of John West Way (34707)	369,251	34,123	335,128	2019	Q2 2020	Construction in progress
4.23	81021	Engineering Design Criteria Manual Update (81021)	68,600	-	68,600	2019	Q4 2020	Currently working with consultant (RJ Burnside & Associates Ltd) to update Design Criteria Manual
4.24	34533	Traffic Calming Measures in School Zones (34533)	20,000	2,951	17,049	2019	Q4 2020	Flexible signs installed at various schools, Staff Report will be prepared to evaluate the effectiveness
4.25	31179	Conditional - Hillary House Parking Lot (31179)	135,300	-	135,300	2019 - C**		Project conditional on grant by Hillary House
4.26	31133	Photometric Analysis and Lighting Gap (31133)	100,000	-	100,000	2019	Q4 2020	Tender in progress
4.27	31175	Parking Lot Rehabilitation Study (31175)	200,000	-	200,000	2019	Q4 2021	RFP to be issued in Q1, 2020

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4.28	34626	Sidewalk Construction on Kitimat (34626)	100,000	-	100,000	2019	Q3 2020	Request for Tender has been posted by Procurement. Bid is currently open. Bid closes on March 4, 2020
Water, Wastewater and Sewer System								
4.29	41004	Wastewater Hydraulic Model (41004)	100,000	103,698	(3,698)	2015	Q2 2020	Staff training for wastewater model to be completed.
4.30	42057	Town Wide Stream Erosion Master Plan (42057)	117,790	106,719	11,071	2015	Q1 2020	Waiting on final invoicing
4.31	43048	St John's Sdrd - Leslie to 2C (43048)	1,661,000	1,289,699	371,301	2015	Q2 2020	Construction completed, under warranty and Maintenance
4.32	43040	Water Hydraulic Model (43040)	100,000	75,106	24,894	2015	Q2 2020	Staff training for wastewater model to be completed.
4.33	42059	Storm Sewer Reserve Fund and Rates Study (42059)	150,000	47,692	102,308	2016	Q2 2021	Phase II of study started in Q1, 2020
4.34	42062	Flood Study for Tannery Creek (42062)	75,000	75,415	(415)	2017	Q1 2020	Waiting on final invoicing
4.35	42064	Storm Sewer Outlet Cleanup (42064)	350,000	99,031	250,969	2017	Q3 2020	Project to be tendered in Q1, 2020
4.36	42066	Damaged Storm Pipe off Henderson Dr (42066)	2,610,000	46,538	2,563,462	2017	Q3 2021	Design in progress, Construction 2021
4.37	42067	Storm Outfall Erosion at Mill St (42067)	184,600	124,939	59,661	2018	Q3 2020	Currently under 1 yr. Warranty
4.38	42072	Vandorf Sdrd Culvert and Ditch Repair (42072)	219,000	169,771	49,229	2018	Q3 2020	1 Yr. maintenance
Total			84,221,859	37,383,179	46,838,679			

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