

Town of Aurora - Multi Year Operating Budget Comparison
(\$000's)

	2017	2018 Act vs 2017 Act		2018	2019 Fcst vs 2018 Act		2019	2019 Bud vs 2019 Fcst		2019	2020 Bud vs 2019 Bud		2020	2021 Bud vs 2020 Bud		2021	2022 Bud vs 2021 Bud		2022
	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Annual Forecast*	\$ (000s)	%	Approved Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Net Budget by Department																			
Mayor & Council	538.9	(68)	(13 %)	607.3	36	6 %	571.1	(5)	(1 %)	576.1	(2)	(0 %)	578.1	(10)	(2 %)	587.6	(10)	(2 %)	597.2
Office of the Chief Administrative Officer	1,065.6	(100)	(9 %)	1,166.0	(111)	(9 %)	1,276.6	(56)	(4 %)	1,332.1	(46)	(3 %)	1,378.5	(24)	(2 %)	1,402.8	(25)	(2 %)	1,427.8
Corporate Services	6,706.7	(404)	(6 %)	7,111.0	(310)	(4 %)	7,420.6	(52)	(1 %)	7,472.9	(892)	(12 %)	8,364.7	(810)	(10 %)	9,174.6	(381)	(4 %)	9,555.2
Financial Services	1,302.9	(817)	(63 %)	2,119.9	389	18 %	1,730.9	(107)	(6 %)	1,837.5	(236)	(13 %)	2,073.6	(87)	(4 %)	2,160.3	(174)	(8 %)	2,334.7
Planning & Development Services	(959.6)	(798)	(83 %)	(161.8)	(697)	(431 %)	535.1	(513)	(96 %)	1,047.8	(70)	(7 %)	1,117.3	1	0 %	1,116.1	(68)	(6 %)	1,184.0
Operational Services	9,991.5	(18)	(0 %)	10,009.7	91	1 %	9,919.0	(77)	(1 %)	9,996.1	(582)	(6 %)	10,578.3	(528)	(5 %)	11,106.4	(524)	(5 %)	11,629.9
Community Services	7,553.1	(348)	(5 %)	7,901.0	(828)	(10 %)	8,728.9	(701)	(8 %)	9,429.7	(199)	(2 %)	9,628.3	(580)	(6 %)	10,208.3	(327)	(3 %)	10,535.0
Corporate Revenues & Expenses	1,333.9	752	56 %	582.3	(7)	(1 %)	589.6	55	9 %	535.1	26	5 %	509.3	(198)	(39 %)	707.3	(802)	(113 %)	1,509.5
Total Departmental Budgets	27,532.9	(1,802)	(7 %)	29,335.3	(1,436)	(5 %)	30,771.8	(1,456)	(5 %)	32,227.3	(2,001)	(6 %)	34,228.1	(2,235)	(7 %)	36,463.4	(2,310)	(6 %)	38,773.3
Plus: Fire Services	10,225.0	(271)	(3 %)	10,496.4	(692)	(7 %)	11,188.1	-	-	11,188.1	(567)	(5 %)	11,755.3	(445)	(4 %)	12,200.1	(414)	(3 %)	12,613.6
Plus: Library	3,767.7	321	9 %	3,447.1	(396)	(11 %)	3,843.1	-	-	3,843.1	(25)	(1 %)	3,868.1	(28)	(1 %)	3,896.1	(38)	(1 %)	3,934.1
Net before Tax Levy	41,525.6	(1,753)	(4 %)	43,278.8	(2,524)	(6 %)	45,803.0	(1,456)	(3 %)	47,258.5	(2,593)	(5 %)	49,851.5	(2,708)	(5 %)	52,559.6	(2,761)	(5 %)	55,321.0
Tax Levy	(41,688.1)	2,487	6 %	(44,175.1)	3,083	7 %	(47,258.5)	-	-	(47,258.5)	1,209	3 %	(48,467.9)	2,588	5 %	(51,056.3)	2,682	5 %	(53,738.1)
Proposed Tax Levy Increase	-	-	n/a	-	-	n/a	-	1,384	n/a	-	1,384	n/a	(1,383.6)	120	9 %	(1,503.3)	80	5 %	(1,582.9)
Net	162.5			896.3			1,455.5			-			-			-			-

	2017	2018 Act vs 2017 Act		2018	2019 Fcst vs 2018 Act		2019	2019 Bud vs 2019 Fcst		2019	2020 Bud vs 2019 Bud		2020	2021 Bud vs 2020 Bud		2021	2022 Bud vs 2021 Bud		2022
	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Forecast*	\$ (000s)	%	Budget	\$ (000s)	%	Budget	\$ (000s)	%	Budget	\$ (000s)	%	Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Budget Summary																			
Departmental Costs	48,552.0	(5,728)	(12 %)	53,896.8	1,473	3 %	54,279.8	(1,618)	(3 %)	52,423.7	(3,474)	(7 %)	55,898.0	(2,449)	(4 %)	58,347.1	(2,272)	(4 %)	60,618.7
Departmental Revenues	(21,019.1)	2,489	12 %	(24,561.5)	(4,365)	(18 %)	(23,507.9)	(1,838)	(8 %)	(20,196.4)	1,473	7 %	(21,669.9)	214	1 %	(21,883.7)	(38)	(0 %)	(21,845.4)
Net Departmental Budgets	27,532.9	(3,239)	(12 %)	29,335.4	(2,892)	(10 %)	30,771.8	(3,456)	(11 %)	32,227.3	(2,001)	(6 %)	34,228.1	(2,235)	(7 %)	36,463.4	(2,310)	(6 %)	38,773.3
Plus Fire Services & Library	13,992.7	(1,039)	(7 %)	13,943.5	(1,088)	(8 %)	15,031.2	(592)	(4 %)	15,031.2	(592)	(4 %)	15,623.4	(473)	(3 %)	16,096.2	(452)	(3 %)	16,547.7
Budget before Tax Levy	41,525.6	(4,277)	(10 %)	43,278.8	(3,980)	(9 %)	45,803.0	(4,049)	(9 %)	47,258.5	(2,593)	(5 %)	49,851.5	(2,708)	(5 %)	52,559.6	(2,761)	(5 %)	55,321.0
Tax Levy	(41,688.1)	5,570	13 %	(44,175.1)	3,083	7 %	(47,258.5)	1,209	3 %	(47,258.5)	1,209	3 %	(48,467.9)	2,588	5 %	(51,056.3)	2,682	5 %	(53,738.1)
Net	(162.5)			(896.3)			(1,455.5)			-			1,383.6			1,503.3			1,582.9

*Forecast - As of August 31, 2019

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	2017	2018 Act vs 2017 Act		2018	2019 Fcst vs 2018 Act		2019	2019 Bud vs 2019 Fcst		2019	2020 Bud vs 2019 Bud		2020	2021 Bud vs 2020 Bud		2021	2022 Bud vs 2021 Bud		2022
	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Annual Forecast*	\$ (000s)	%	Approved Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
TOTAL DEPARTMENTAL EXPENDITURES & VARIANCES (Excluding Fire & Library Services):																			
Mayor & Council	538.9	(68)	(13 %)	607.3	36	6 %	571.1	(5)	(1 %)	576.1	(2)	(0 %)	578.1	(10)	(2 %)	587.6	(10)	(2 %)	597.2
Office of the Chief Administrative Officer	1,066.0	(100)	(9 %)	1,166.5	(110)	(9 %)	1,276.7	(56)	(4 %)	1,332.4	(46)	(3 %)	1,378.8	(24)	(2 %)	1,403.1	(25)	(2 %)	1,428.1
Corporate Services	7,083.1	(601)	(8 %)	7,684.2	(569)	(7 %)	8,253.5	(16)	(0 %)	8,269.9	(1,061)	(13 %)	9,330.6	(830)	(9 %)	10,160.2	(399)	(4 %)	10,559.4
Financial Services	1,893.1	(482)	(25 %)	2,374.8	188	8 %	2,187.1	(107)	(5 %)	2,293.8	(210)	(9 %)	2,503.6	(185)	(7 %)	2,688.3	(161)	(6 %)	2,849.7
Planning & Development Services	6,308.4	305	5 %	6,003.8	793	13 %	5,210.4	(658)	(13 %)	5,868.5	(256)	(4 %)	6,124.6	(342)	(6 %)	6,466.8	(320)	(5 %)	6,786.3
Operational Services	10,785.3	(503)	(5 %)	11,288.4	(5)	(0 %)	11,293.3	229	2 %	11,063.9	(660)	(6 %)	11,724.0	(506)	(4 %)	12,230.0	(525)	(4 %)	12,755.1
Community Services	12,754.4	(584)	(5 %)	13,338.9	(986)	(7 %)	14,324.9	(329)	(2 %)	14,654.1	(727)	(5 %)	15,381.5	(601)	(4 %)	15,982.7	(281)	(2 %)	16,263.4
Corporate Expenses	8,122.8	(3,310)	(41 %)	11,432.9	270	2 %	11,162.8	2,798	25 %	8,364.9	(512)	(6 %)	8,876.8	48	1 %	8,828.4	(551)	(6 %)	9,379.5
Total Departmental Costs	48,552.0	(5,345)	(11 %)	53,896.8	(383)	(1 %)	54,279.8	1,856	3 %	52,423.7	(3,474)	(7 %)	55,898.0	(2,449)	(4 %)	58,347.1	(2,272)	(4 %)	60,618.7

Detailed Items:

Salaries & Benefits:

Full Time Salaries	16,015.4	(595)	(4 %)	16,610.3	(535)	(3 %)	17,145.4	(1,103)	(6 %)	18,248.4	(1,274)	(7 %)	19,522.2	(1,154)	(6 %)	20,676.3	(903)	(4 %)	21,578.8
Overtime	221.0	(62)	(28 %)	282.9	46	16 %	236.5	70	30 %	166.4	-	-	166.4	-	-	166.4	-	-	166.4
Part Time Salaries	3,362.8	(704)	(21 %)	4,067.1	(167)	(4 %)	4,234.2	593	14 %	3,641.6	(171)	(5 %)	3,812.9	(126)	(3 %)	3,939.3	(53)	(1 %)	3,992.0
Salaries	19,599.2	(1,361)	(7 %)	20,960.3	(656)	(3 %)	21,616.2	(440)	(2 %)	22,056.4	(1,445)	(7 %)	23,501.5	(1,281)	(5 %)	24,782.1	(955)	(4 %)	25,737.3
OMERS	1,706.2	(52)	(3 %)	1,758.1	(80)	(5 %)	1,837.7	(64)	(4 %)	1,902.1	(99)	(5 %)	2,000.7	(103)	(5 %)	2,103.4	(73)	(3 %)	2,176.3
Health	565.6	19	3 %	547.1	(62)	(11 %)	609.0	(78)	(13 %)	686.9	(56)	(8 %)	742.5	(45)	(6 %)	787.5	(36)	(5 %)	823.7
Canada Pension Plan (CPP)	626.2	(54)	(9 %)	680.3	(6)	(1 %)	686.3	(61)	(9 %)	747.3	(35)	(5 %)	781.9	(23)	(3 %)	804.8	(15)	(2 %)	819.3
Extended Health Tax Benefits	376.0	(25)	(7 %)	400.9	(16)	(4 %)	417.1	(4)	(1 %)	421.6	(22)	(5 %)	443.2	(15)	(3 %)	458.4	(9)	(2 %)	467.6
Dental	304.7	6	2 %	298.5	(41)	(14 %)	339.8	(52)	(15 %)	392.3	(32)	(8 %)	424.1	(26)	(6 %)	449.7	(21)	(5 %)	470.4
Employment Insurance (EI)	305.4	(29)	(9 %)	334.0	13	4 %	321.3	(26)	(8 %)	347.5	(15)	(4 %)	362.6	(10)	(3 %)	372.7	(6)	(2 %)	378.9
Long Term Disability	263.2	(53)	(20 %)	316.3	(40)	(13 %)	356.7	(32)	(9 %)	388.5	(40)	(10 %)	428.5	(40)	(9 %)	468.7	(36)	(8 %)	504.9
WSIB	132.8	(8)	(6 %)	140.6	(15)	(11 %)	155.6	(4)	(3 %)	159.8	(8)	(5 %)	168.0	(6)	(3 %)	173.8	(3)	(2 %)	177.3
Other Benefits	79.7	1	2 %	78.4	(3)	(4 %)	81.6	(10)	(12 %)	91.7	(10)	(10 %)	101.2	(9)	(9 %)	110.6	(9)	(8 %)	119.1

Total Salary & Benefits*

Other Operating Expenditures:

Total Salary & Benefits*	23,958.8	(1,556)	(6 %)	25,514.5	(907)	(4 %)	26,421.3	(773)	(3 %)	27,194.0	(3,205)	(12 %)	28,954.3	(1,557)	(5 %)	30,511.8	(1,163)	(4 %)	31,675.0
Other Operating Expenditures:																			
Trans to Capital	4,837.8	(216)	(4 %)	5,053.4	(211)	(4 %)	5,263.9	-	-	5,263.9	(436)	(8 %)	5,700.2	(461)	(8 %)	6,160.8	(540)	(9 %)	6,700.6
Trans to Reserves	5,301.9	(3,487)	(66 %)	8,788.9	2,228	25 %	6,561.2	2,692	41 %	3,868.9	(254)	(7 %)	4,122.5	520	13 %	3,603.0	(25)	(1 %)	3,627.5
Contracts	3,007.9	55	2 %	2,953.0	(763)	(26 %)	3,716.4	478	13 %	3,237.9	(224)	(7 %)	3,462.0	(61)	(2 %)	3,523.2	(224)	(6 %)	3,746.7
Utilities	2,358.9	287	12 %	2,071.8	(173)	(8 %)	2,244.6	(165)	(7 %)	2,409.8	79	3 %	2,330.8	(81)	(3 %)	2,411.6	(83)	(3 %)	2,494.1
Recycling Contract	1,394.7	(184)	(13 %)	1,578.3	142	9 %	1,436.2	76	5 %	1,360.0	(299)	(22 %)	1,658.8	(121)	(7 %)	1,779.5	(127)	(7 %)	1,906.3
Capital Loan Repayments	685.6	(318)	(46 %)	1,003.5	(321)	(32 %)	1,324.0	0	0 %	1,324.0	-	-	1,324.0	-	-	1,324.0	-	-	1,324.0
Operating Materials	1,294.4	145	11 %	1,149.4	105	9 %	1,044.6	(18)	(2 %)	1,062.9	(103)	(10 %)	1,165.9	(19)	(2 %)	1,184.7	(29)	(2 %)	1,213.9
Software Licenses & Maintenance	561.6	(124)	(22 %)	685.7	(96)	(14 %)	781.3	60	8 %	721.5	(140)	(19 %)	861.7	(184)	(21 %)	1,046.1	(17)	(2 %)	1,063.1
Solid Waste Collection Contracts	535.0	(114)	(21 %)	648.9	(48)	(7 %)	697.1	(148)	(21 %)	845.0	31	4 %	814.1	(101)	(12 %)	915.3	(130)	(14 %)	1,045.4
Corporate Insurance	610.9	(35)	(6 %)	646.1	16	2 %	630.5	(8)	(1 %)	638.4	(58)	(9 %)	696.2	(64)	(9 %)	759.9	(70)	(9 %)	829.8

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	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Annual Forecast*	\$ (000s)	%	Approved Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Fuel Costs	525.5	(59)	(11 %)	584.2	(2)	(0 %)	585.7	(33)	(6 %)	618.7	30	5 %	589.2	(7)	(1 %)	596.7	(18)	(3 %)	614.5
Building & Equipment Repair & Mtce	474.5	(45)	(10 %)	520.0	(23)	(5 %)	543.4	(36)	(7 %)	579.7	(18)	(3 %)	598.0	(7)	(1 %)	605.2	(7)	(1 %)	611.8
Aurora Cultural Centre Operating Contract	405.6	(10)	(2 %)	415.7	-	-	415.7	-	-	415.7	(8)	(2 %)	424.0	(8)	(2 %)	432.5	(9)	(2 %)	441.1
Telecommunications	235.6	(45)	(19 %)	280.5	7	3 %	273.3	8	3 %	264.9	(9)	(4 %)	274.2	(2)	(1 %)	276.7	(2)	(1 %)	278.6
Tax Assessment Adjustments	269.8	(107)	(40 %)	377.0	(148)	(39 %)	525.1	275	52 %	250.0	(30)	(12 %)	280.0	(20)	(7 %)	300.0	(50)	(17 %)	350.0
Library Square	-	-	n/a	-	(67)	n/a	67.4	(173)	(256 %)	240.0	(240)	(100 %)	480.0	(240)	(50 %)	720.0	-	-	720.0
Consulting	165.7	13	8 %	152.5	(31)	(20 %)	183.1	(19)	(11 %)	202.6	(64)	(32 %)	266.7	(21)	(8 %)	287.9	8	3 %	280.1
Printing & Advertising	190.6	(58)	(31 %)	249.1	55	22 %	194.1	(34)	(18 %)	228.4	(2)	(1 %)	230.5	(4)	(2 %)	234.5	1	0 %	233.6
Training & Development	149.2	6	4 %	143.0	(66)	(46 %)	209.2	7	3 %	202.3	(16)	(8 %)	218.6	(1)	(1 %)	220.0	(3)	(1 %)	222.8
Park Maintenance / Operation ¹	136.1	(45)	(33 %)	180.9	13	7 %	168.0	3	2 %	165.0	(21)	(12 %)	185.5	(1)	(1 %)	186.6	(3)	(2 %)	189.4
Trees & Shrubs Maintenance	133.7	26	20 %	107.4	(25)	(24 %)	132.8	18	13 %	115.0	(61)	(53 %)	176.0	-	-	176.0	-	-	176.0
Animal Control Shelter Contract	-	-	n/a	-	(147)	n/a	146.5	(12)	(8 %)	158.1	(3)	(2 %)	161.2	(3)	(2 %)	164.5	(3)	(2 %)	167.7
Town Grants ²	109.0	7	7 %	101.8	(35)	(34 %)	136.7	(24)	(17 %)	160.5	(3)	(2 %)	163.9	(2)	(1 %)	165.4	2	1 %	163.5
Vehicle & Equipment Fleet ³	214.6	(32)	(15 %)	246.5	150	61 %	96.0	(34)	(36 %)	130.1	6	4 %	124.3	(25)	(20 %)	149.3	(10)	(7 %)	159.7
Photocopiers/Fax/Printers	101.1	11	11 %	89.8	(16)	(17 %)	105.3	18	18 %	86.9	(48)	(55 %)	134.6	-	-	134.6	-	-	134.6
ActiveNet Charges	106.8	(8)	(8 %)	114.9	(0)	(0 %)	115.0	1	1 %	113.5	(4)	(4 %)	117.7	(2)	(2 %)	119.7	(2)	(2 %)	121.6
Memberships	85.5	(10)	(12 %)	95.7	(9)	(9 %)	104.3	(10)	(9 %)	113.8	(3)	(2 %)	116.4	(1)	(1 %)	117.2	(1)	(1 %)	118.1
WSIB Claim Costs	106.3	1	1 %	105.7	(9)	(9 %)	115.1	10	9 %	105.0	-	-	105.0	-	-	105.0	-	-	105.0
Postage & Courier	74.9	(36)	(48 %)	110.7	28	25 %	82.6	(30)	(37 %)	112.8	18	16 %	95.3	(3)	(3 %)	98.3	(3)	(3 %)	101.6
Equipment Service Contracts	94.0	47	50 %	46.8	(39)	(83 %)	85.4	(44)	(51 %)	129.2	39	31 %	89.8	(1)	(1 %)	90.7	(1)	(1 %)	91.7
External Legal Costs	146.6	59	40 %	87.5	11	12 %	76.7	(8)	(11 %)	85.0	-	-	85.0	-	-	85.0	-	-	85.0
Mileage / Vehicle Allowance	76.9	4	5 %	72.9	(1)	(1 %)	73.4	(5)	(6 %)	78.1	(1)	(2 %)	79.4	(1)	(1 %)	80.3	(1)	(1 %)	81.1
Clothing Allowance	48.1	(12)	(24 %)	59.8	(13)	(22 %)	73.1	7	10 %	66.1	(5)	(8 %)	71.4	(2)	(2 %)	73.1	(10)	(13 %)	82.8
Special Event Equipment Rental	51.7	(6)	(12 %)	58.1	(10)	(17 %)	67.7	1	1 %	67.0	(1)	(1 %)	68.0	(1)	(1 %)	68.5	(1)	(1 %)	69.0
Office Supplies	45.0	(6)	(13 %)	50.9	2	4 %	48.8	(8)	(16 %)	56.5	(1)	(2 %)	57.3	(0)	(0 %)	57.4	(1)	(1 %)	58.0
Purchase of Trees	52.8	1	3 %	51.3	(4)	(7 %)	55.0	(0)	(0 %)	55.0	-	-	55.0	-	-	55.0	(5)	(9 %)	60.0
Waste Disposal Fees	46.8	7	16 %	39.4	(9)	(24 %)	48.7	(4)	(8 %)	52.5	(2)	(4 %)	54.7	-	-	54.7	-	-	54.7
Sport Aurora Grant	-	(103)	n/a	103.4	103	100 %	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-
Small Equipment Replacement	44.2	8	17 %	36.5	(9)	(25 %)	45.5	(3)	(7 %)	48.8	(1)	(1 %)	49.3	(2)	(3 %)	50.8	(0)	(0 %)	51.0
Community Program Materials	58.6	14	24 %	44.5	1	3 %	43.3	0	0 %	43.2	(1)	(1 %)	43.8	(0)	(0 %)	44.0	(1)	(2 %)	45.0
Audit Fees	63.5	(14)	(21 %)	77.1	58	75 %	18.9	(22)	(116 %)	40.9	-	-	40.9	-	-	40.9	-	-	40.9
Events & Promotions	15.8	6	40 %	9.5	(13)	(132 %)	22.1	(14)	(65 %)	36.5	7	18 %	30.0	(1)	(2 %)	30.6	(1)	(2 %)	31.2
Bank Charges	41.1	1	2 %	40.5	(5)	(13 %)	45.6	10	22 %	35.4	(1)	(3 %)	36.5	0	1 %	36.3	(1)	(2 %)	37.0
Park Security Contract	31.9	6	17 %	26.4	(4)	(15 %)	30.3	0	1 %	30.0	-	-	30.0	-	-	30.0	-	-	30.0
Sports Hall of Fame Grant ⁴	-	(48)	n/a	48.1	20	42 %	28.1	-	-	28.1	(1)	(2 %)	28.7	(1)	(2 %)	29.3	(1)	(2 %)	29.9
Accessibility Costs	26.4	6	24 %	20.0	(20)	(100 %)	40.2	15	38 %	25.0	-	-	25.0	-	-	25.0	-	-	25.0
Appraisals	27.9	7	26 %	20.7	(12)	(60 %)	33.2	10	31 %	22.9	-	-	22.9	-	-	22.9	-	-	22.9
Integrity Commissioner	-	-	n/a	-	(7)	n/a	6.9	(13)	(191 %)	20.0	-	-	20.0	-	-	20.0	-	-	20.0

Town of Aurora - Multi Year Operating Budget Comparison
(\$000's)

	2017	2018 Act vs 2017 Act		2018	2019 Fcst vs 2018 Act		2019	2019 Bud vs 2019 Fcst		2019	2020 Bud vs 2019 Bud		2020	2021 Bud vs 2020 Bud		2021	2022 Bud vs 2021 Bud		2022
	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Annual Forecast*	\$ (000s)	%	Approved Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Animal Control Services Contract	265.0	136	51 %	129.3	98	76 %	31.2	1	4 %	30.0	-	-	30.0	-	-	30.0	-	-	30.0
Council Contingency	3.8	(28)	(719 %)	31.4	21	68 %	10.0	-	-	10.0	-	-	10.0	-	-	10.0	-	-	10.0
Realty Taxes	54.8	55	100 %	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-
Cost Recoveries from Building & Water	(730.3)	598	82 %	(1,328.3)	62	5 %	(1,389.9)	0	0 %	(1,389.9)	120	9 %	(1,510.3)	65	4 %	(1,575.8)	47	3 %	(1,622.9)
All Other	55.5	(147)	(264 %)	202.2	(262)	(130 %)	464.6	(200)	(43 %)	664.2	15	2 %	649.0	(30)	(5 %)	678.8	208	31 %	470.5
TOTAL DEPARTMENTAL COSTS	48,552.0	(5,345)	(11 %)	53,896.8	(383)	(1 %)	54,279.8	1,856	3 %	52,423.7	(3,474)	(7 %)	55,898.0	(2,449)	(4 %)	58,347.1	(2,272)	(4 %)	60,618.7

Note(s):

- 1) Park Maintenance / Operating **excludes** salaries & benefits, contracts. Includes pathway maintenance & fence materials, field paint, fertilizer/grass seed, park electricity/lighting, irrigation.
- 2) Town grants includes grants to the Aurora Historical Society, Arts & Cultural Grants & Education Grants.
- 3) Vehicle & Equipment Fleet Expenditures **exclude** Salaries & Benefits, Fuel, Contributions to Reserves, and Insurance as these related costs are captured under the same named expenditure categories.
- 4) The Town began providing Sports Hall of Fame grants in support of the delivery of the Sport Plan and for the maintenance of the hall of fame, respectively, in 2016. This grant was formally added onto the tax levy in 2018.

TOTAL DEPARTMENTAL REVENUES & VARIANCES

Mayor & Council	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-	-	n/a	-
Office of the Chief Administrative Officer	(0.4)	0	26 %	(0.5)	(0)	(37 %)	(0.1)	0	113 %	(0.3)	-	-	(0.3)	-	-	(0.3)	-	-	(0.3)
Corporate Services	(376.4)	197	52 %	(573.3)	224	39 %	(832.8)	133	16 %	(797.0)	169	21 %	(965.9)	20	2 %	(985.7)	19	2 %	(1,004.2)
Financial Services	(590.2)	(335)	(57 %)	(254.9)	201	79 %	(456.2)	(26)	(6 %)	(456.3)	(26)	(6 %)	(430.0)	98	23 %	(528.0)	(13)	(2 %)	(514.9)
Planning & Development Services	(7,268.0)	(1,102)	(15 %)	(6,165.7)	(1,345)	(22 %)	(4,675.3)	332	7 %	(4,820.7)	187	4 %	(5,007.2)	343	7 %	(5,350.7)	252	5 %	(5,602.3)
Operational Services	(793.9)	485	61 %	(1,278.7)	(211)	(16 %)	(1,374.4)	(229)	(17 %)	(1,067.8)	78	7 %	(1,145.7)	(22)	(2 %)	(1,123.6)	2	0 %	(1,125.2)
Community Services	(5,201.3)	237	5 %	(5,437.9)	(213)	(4 %)	(5,596.0)	157	3 %	(5,224.4)	529	10 %	(5,753.2)	21	0 %	(5,774.5)	(46)	(1 %)	(5,728.4)
Corporate Revenues	(6,788.9)	4,062	60 %	(10,850.6)	(3,021)	(28 %)	(10,573.1)	(2,205)	(21 %)	(7,829.9)	538	7 %	(8,367.6)	(247)	(3 %)	(8,121.0)	(251)	(3 %)	(7,870.1)
TOTAL DEPARTMENTAL REVENUE	(21,019.1)	2,489	12 %	(24,561.5)	(4,365)	(18 %)	(23,507.9)	(1,838)	(8 %)	(20,196.4)	1,473	7 %	(21,669.9)	214	1 %	(21,883.7)	(38)	(0 %)	(21,845.4)

Detailed Items:

Parks & Rec Fees	(5,365.0)	222	4 %	(5,586.9)	(0)	(0 %)	(5,586.6)	(344)	(6 %)	(5,242.5)	375	7 %	(5,617.0)	(5)	(0 %)	(5,612.3)	14	0 %	(5,626.2)
Federal & Provincial Grants	(2,251.0)	1,626	72 %	(3,877.0)	(954)	(25 %)	(2,922.7)	(56)	(2 %)	(2,866.7)	180	6 %	(3,047.1)	(160)	(5 %)	(2,886.7)	-	-	(2,886.7)
Building & Plumbing Permits	(3,175.2)	(1,132)	(36 %)	(2,043.6)	(208)	(10 %)	(1,835.5)	172	9 %	(2,007.1)	(277)	(14 %)	(1,730.2)	414	24 %	(2,144.4)	270	13 %	(2,414.3)
Trans From Capital & Other Reserves	(1,218.3)	1,128	93 %	(2,346.8)	(1,200)	(51 %)	(1,146.9)	363	32 %	(1,510.2)	459	30 %	(1,968.8)	31	2 %	(2,000.3)	(335)	(17 %)	(1,665.5)
Investment Income / Interest	(1,650.0)	(50)	(3 %)	(1,600.0)	-	-	(1,600.0)	-	-	(1,600.0)	-	-	(1,600.0)	-	-	(1,600.0)	-	-	(1,600.0)
Penalties on Taxes	(970.8)	218	22 %	(1,188.4)	112	9 %	(1,300.0)	(400)	(31 %)	(900.0)	495	55 %	(1,395.3)	62	4 %	(1,457.0)	-	-	(1,457.0)
Engineering Fees	(1,808.5)	(51)	(3 %)	(1,757.1)	(447)	(25 %)	(1,310.1)	(388)	(30 %)	(921.7)	229	25 %	(1,150.3)	17	2 %	(1,167.6)	51	4 %	(1,218.6)
Trans From DC Reserves	(876.2)	(21)	(2 %)	(855.7)	506	59 %	(1,361.6)	-	-	(1,361.6)	2	0 %	(1,363.3)	(291)	(21 %)	(1,072.1)	-	-	(1,072.1)
Planning Application Fees	(743.4)	(171)	(23 %)	(572.1)	359	63 %	(931.0)	(122)	(13 %)	(808.6)	(12)	(1 %)	(796.6)	55	7 %	(851.3)	49	6 %	(899.8)
Supplemental Taxes	(1,206.7)	1,107	92 %	(2,313.2)	(1,052)	(45 %)	(1,261.2)	(511)	(41 %)	(750.0)	(75)	(10 %)	(675.0)	(75)	(11 %)	(600.0)	(50)	(8 %)	(550.0)
Financial Services Fees	(271.3)	(16)	(6 %)	(254.9)	201	79 %	(456.2)	0	0 %	(456.3)	(26)	(6 %)	(430.0)	98	23 %	(528.0)	(13)	(2 %)	(514.9)
Animal Control Shared Service Recoveries	-	4	n/a	(3.8)	344	9,081 %	(348.2)	20	6 %	(367.9)	13	4 %	(380.9)	8	2 %	(389.1)	8	2 %	(397.5)
Payments in Lieu of Taxes	(285.8)	6	2 %	(291.9)	49	17 %	(341.2)	(41)	(12 %)	(300.3)	48	16 %	(348.0)	7	2 %	(355.0)	7	2 %	(362.1)
Lease Revenues	(186.8)	(0)	(0 %)	(186.4)	46	24 %	(231.9)	(2)	(1 %)	(229.9)	83	36 %	(313.3)	67	21 %	(380.5)	(104)	(27 %)	(276.6)
Other Grants	(239.1)	2	1 %	(241.5)	1,712	709 %	(1,953.5)	(1,692)	(87 %)	(261.3)	(1)	(0 %)	(260.0)	-	-	(260.0)	-	-	(260.0)
Other Planning Fees	(199.8)	13	7 %	(212.8)	(19)	(9 %)	(194.0)	(66)	(34 %)	(127.5)	0	0 %	(127.6)	20	16 %	(147.8)	30	20 %	(178.0)

Town of Aurora - Multi Year Operating Budget Comparison
(\$000's)

	2017	2018 Act vs 2017 Act		2018	2019 Fcst vs 2018 Act		2019	2019 Bud vs 2019 Fcst		2019	2020 Bud vs 2019 Bud		2020	2021 Bud vs 2020 Bud		2021	2022 Bud vs 2021 Bud		2022
	Actual	\$ (000s)	%	Actual	\$ (000s)	%	Annual Forecast*	\$ (000s)	%	Approved Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget	\$ (000s)	%	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Parking Fines	(64.6)	24	37 %	(88.4)	88	100 %	(176.8)	(72)	(41 %)	(105.0)	38	36 %	(143.0)	4	3 %	(147.0)	4	3 %	(151.0)
All Other Bylaw Fines & Fees	(134.7)	2	1 %	(136.2)	9	6 %	(145.0)	10	7 %	(155.2)	(21)	(13 %)	(134.4)	2	2 %	(136.8)	2	2 %	(139.3)
Animal Tag Revenue	(26.4)	7	28 %	(33.8)	4	11 %	(37.5)	9	25 %	(47.0)	-	-	(47.0)	2	5 %	(49.2)	1	2 %	(50.4)
BIA Special Levy	-	-	n/a	-	40	n/a	(40.4)	(40)	(100 %)	-	-	n/a	(41.2)	-	-	(42.0)	-	-	(42.8)
Other Building Services Revenues	(43.5)	(16)	(37 %)	(27.5)	13	49 %	(41.0)	(3)	(7 %)	(38.1)	-	-	(38.1)	2	5 %	(40.1)	-	-	(40.1)
Other Developer Contributions	(130.3)	486	373 %	(616.0)	(616)	(100 %)	-	1	n/a	(1.0)	-	-	(1.0)	-	-	(1.0)	-	-	(1.0)
All Other	(171.8)	155	91 %	(327.3)	(41)	(12 %)	(286.6)	(148)	(52 %)	(138.6)	(77)	(55 %)	(62.0)	(46)	(75 %)	(15.6)	26	164 %	(41.4)
TOTAL DEPARTMENTAL REVENUE	(21,019.1)	2,489	12 %	(24,561.5)	(4,365)	(18 %)	(23,507.9)	(1,838)	(8 %)	(20,196.4)	1,473	7 %	(21,669.9)	214	1 %	(21,883.7)	(38)	(0 %)	(21,845.4)