



TOWN OF AURORA

2022 Budget and 10-Year Capital Plan

Council

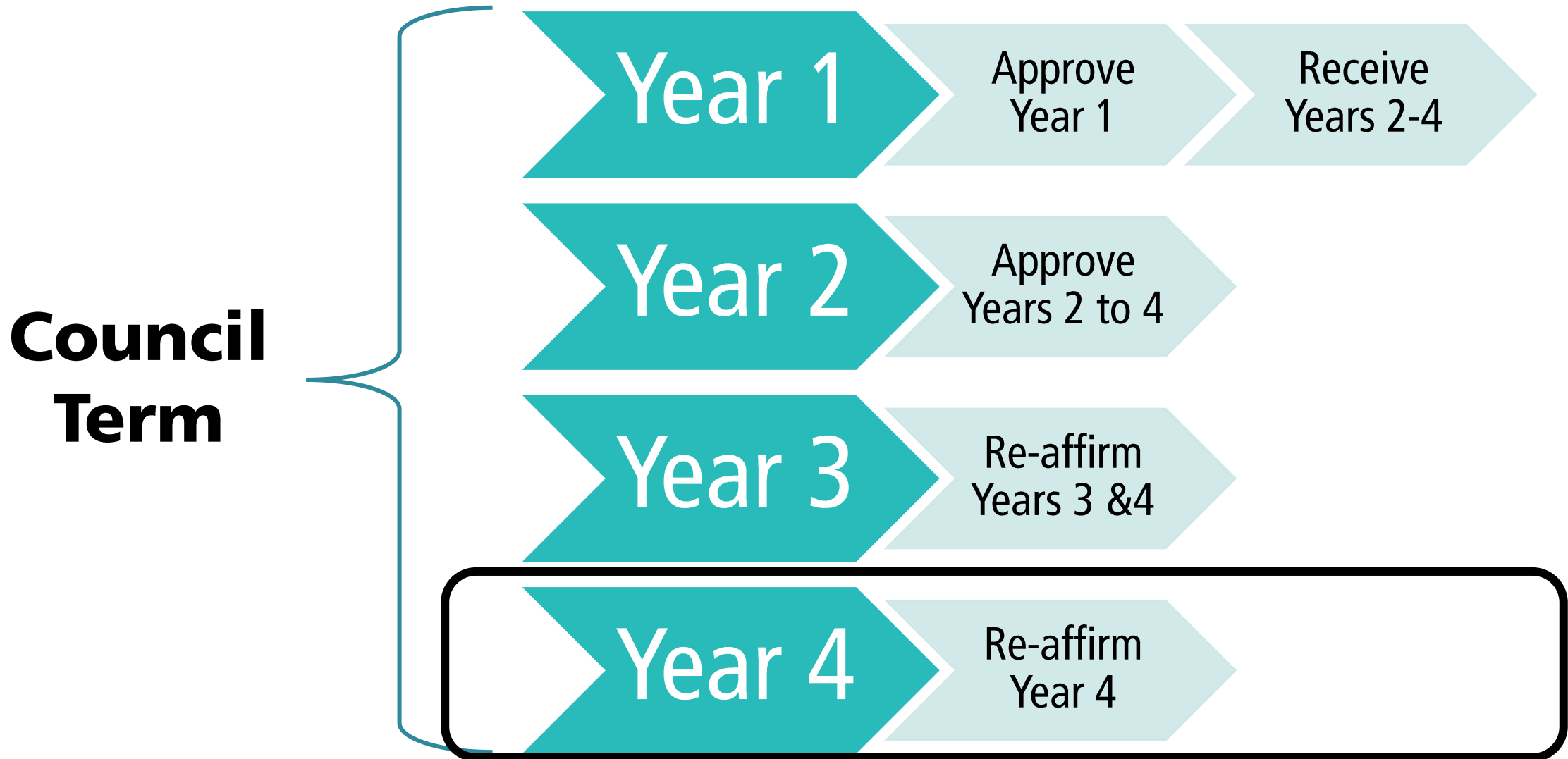
October 26, 2021

Agenda

- Budget overview
- Operating budget
- Capital budget
- Reserves and debt management
- Next steps



Multi-year budget process



Proposed budget at a glance



Operating Budget:

	Outlook	Proposed	Change
Gross Expenditures	\$107.1M	\$108.1M	\$1.0M
Net Levy	\$54.8M	\$54.2M	(\$0.6M)
Tax Increase	2.9%	2.9%	0%

Capital Budget:

2022 Expenditures	\$83.6M
New: Capital Budget Authority	\$16.3M
10-Year Plan	\$302M
New: 2021 Debt Authority	None

Average household impact



Annual 2.9% tax increase
Average house assessed
at \$800,000



Quarterly water bill
increase* with average
consumption of 54m³/quarter



*Includes water,
wastewater and
stormwater charge

Operating Budget



2022 proposed operating budget



	2022		
	Outlook	Proposed	Change
Gross Expenditures (\$000s)	107,073	108,124	1,051
Non-Tax Revenues (\$000s)	(52,257)	(53,920)	(1,663)
Net Tax Levy (\$000s)	54,816	54,204	(612)
Assessment Growth	2.2%	1.1%	(1.1%)
Tax Increase	2.9%	2.9%	0.0%
New Permanent FTE	5.0	5.0	-

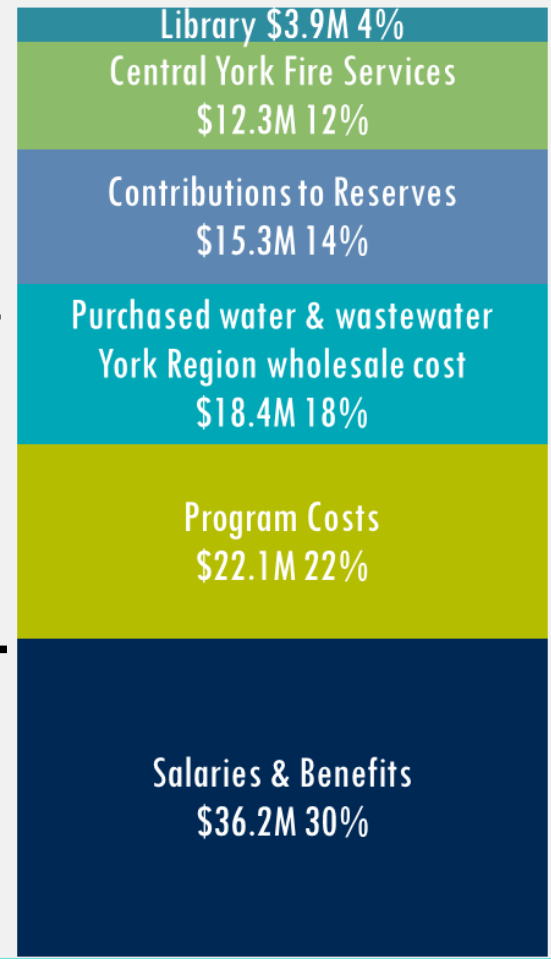


Savings and revenues adjustments were needed to offset \$611,600 in lower growth

The budget is balanced



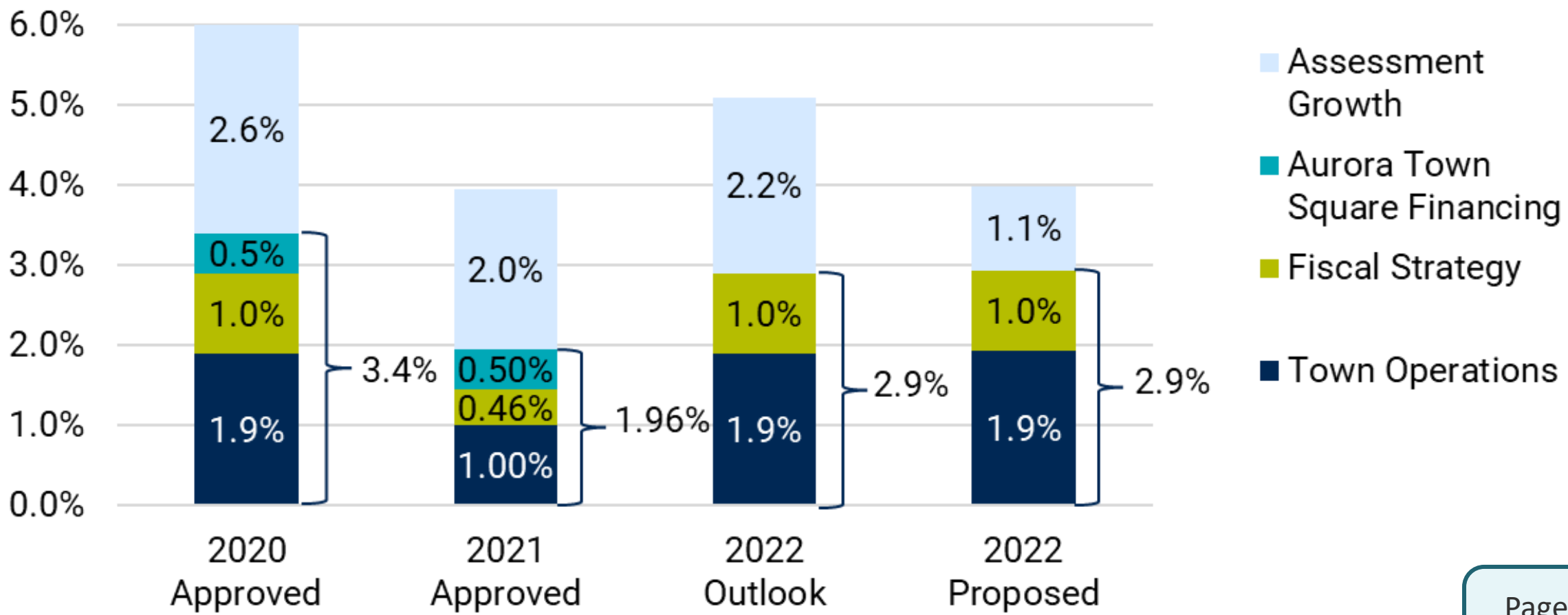
2022 Expenditures \$108.1M



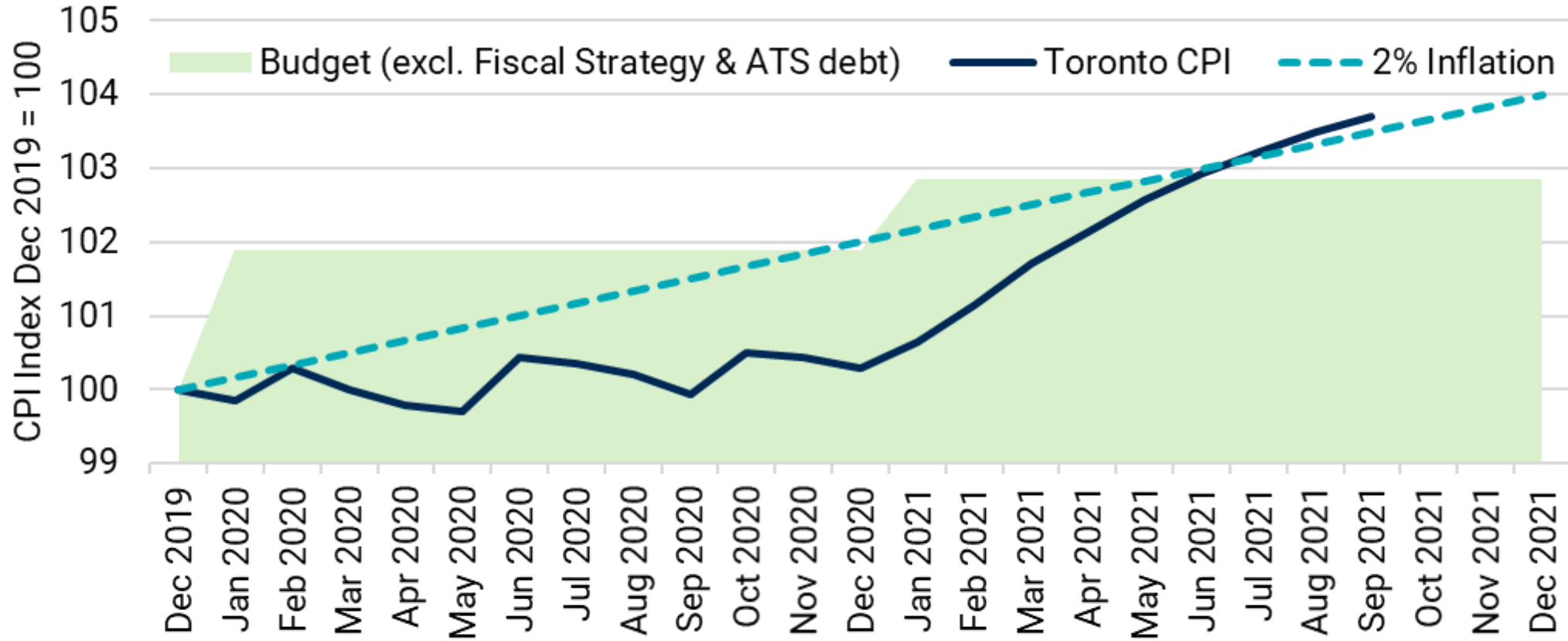
2022 Funding \$108.1M



Tax levy breakdown over the years



Inflation could be a challenge in 2022



CPI Source: Statistics Canada. Table 18-10-0004-12 Consumer Price Index by product group, monthly, percentage change, not seasonally adjusted, provincial cities

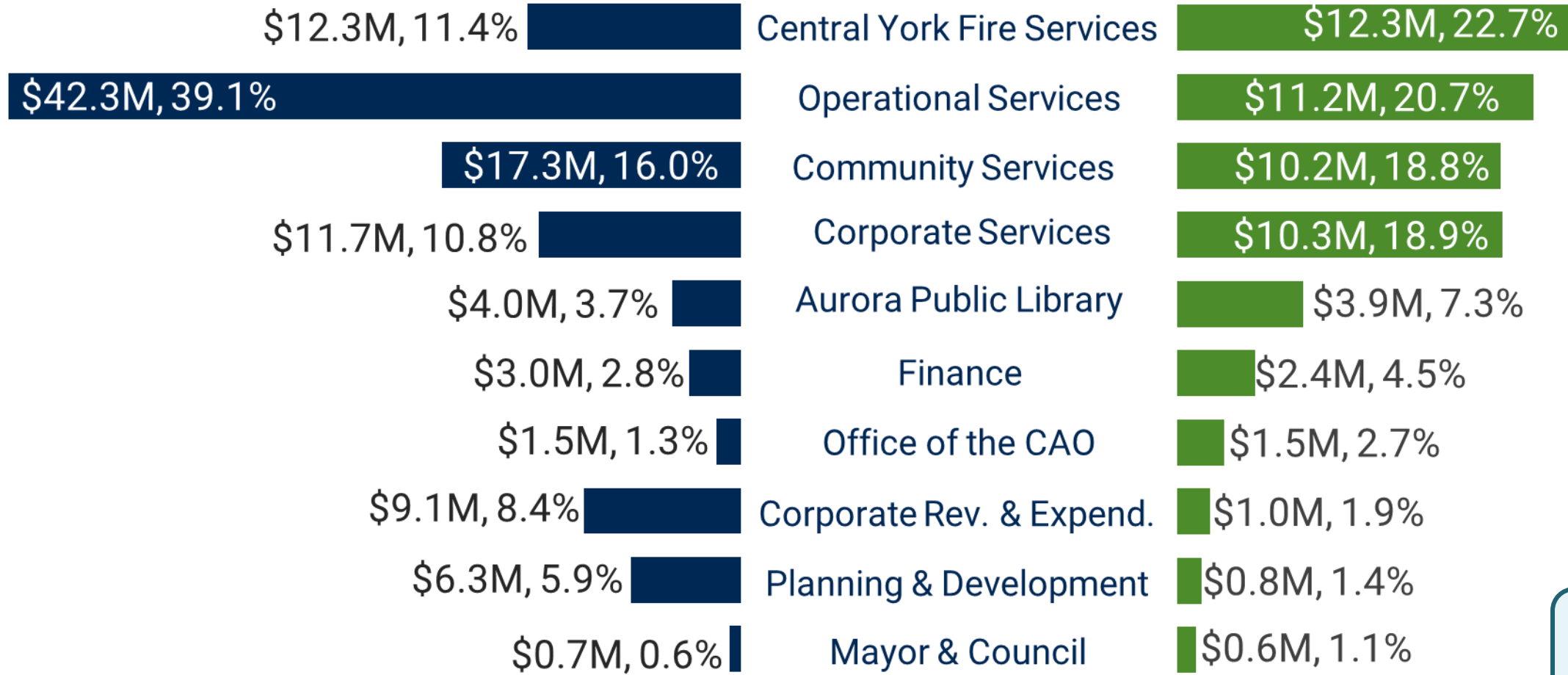
Changes to the tax funded budget



(\$000s)	2022
Approved Outlook	54,816.0
Non-COVID related changes	(611.6)
COVID-19 related pressues	987.6
COVID Grant Funding	(987.6)
Proposed Budget	54,204.5

Gross spending vs.....

Net budget



Proposed user rates



	2020 Rates	2021 Budget	2021 Current	2022 Outlook	2022 Proposed	Change to Current Outlook	
Water and Wastewater (\$/m³):							
Water Rate	\$ 2.18	\$ 2.34	\$ 2.18	\$ 2.34	\$ 2.27	4.1%	(3.0%)
Wastewater Rate	\$ 2.77	\$ 2.89	\$ 2.79	\$ 2.90	\$ 2.87	2.9%	(1.0%)
Combined Rate	\$ 4.95	\$ 5.23	\$ 4.97	\$ 5.24	\$ 5.14	3.4%	(1.9%)

Stormwater Rate (\$/month):							
Residential	\$ 7.09	\$ 9.18	\$ 9.18	\$ 11.69	\$ 11.69	27.3%	-
Non-Residential	\$ 90.07	\$ 116.64	\$ 116.64	\$ 148.51	\$ 148.51	27.3%	-

Average residential water bill



	2020 Rates	2021 Current	2022 Outlook	2022 Proposed	Change to	
					Current	Outlook
Water 54m ³	\$117.72	\$117.72	\$126.36	\$122.58	\$4.86	(\$3.78)
Wastewater 54m ³	\$149.58	\$150.66	\$156.60	\$154.98	\$4.32	(\$1.62)
Stormwater 3 months	\$21.27	\$27.54	\$35.07	\$35.07	\$7.53	-
Average Quarterly Bill	\$288.57	\$295.92	\$318.03	\$312.63	\$16.71	(\$5.40)
Average Annual Bill	\$1,154.28	\$1,183.68	\$1,272.12	\$1,250.52	\$66.84	(\$21.60)

Key operating budget assumptions

- Initiatives included in the multi-year budget will continue
- York Region will increase water rates by 3.3% in 2022
- COVID-19 pressures will continue in 2022
- Inflation may be a challenge in 2022 for new contracts
- Assessment growth revenue is 1.1% lower in 2022

Capital budget



Proposed Capital Budget Authority



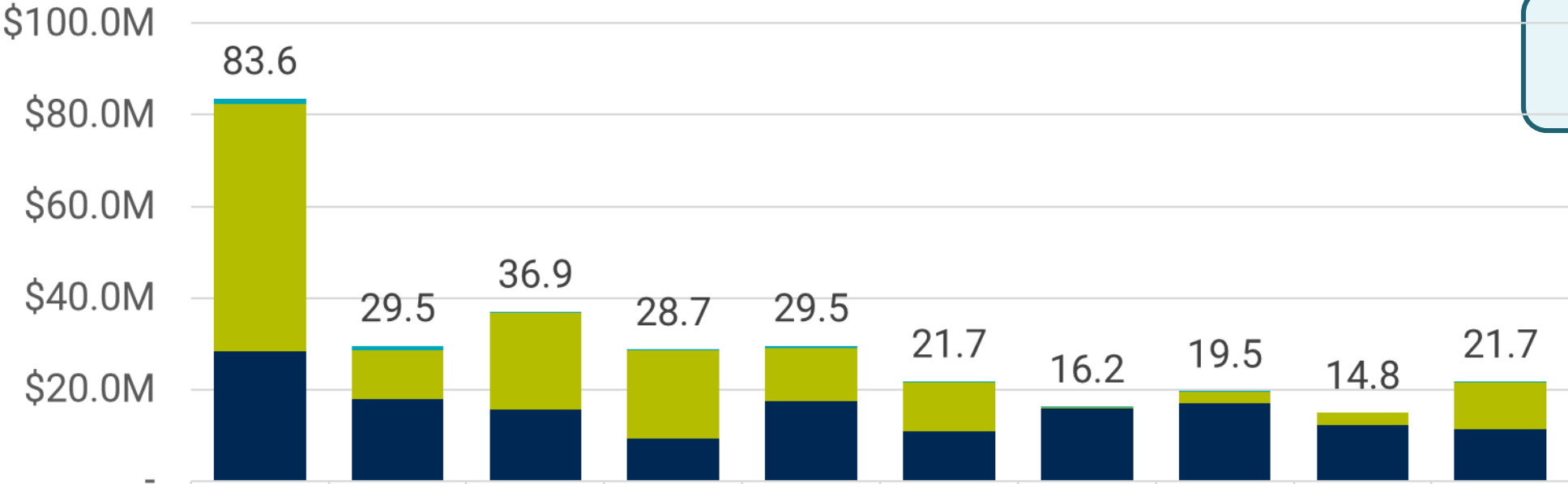
(\$000s)	Previously Approved Budget	2022 Budget		Capital Budget Authority Cash Flow			
		Capital Budget Authority*	Budget Change	Actuals to Dec/20	2021 Forecast	2022	2023+
Rehab & Replacement	68,418.1	77,805.8	9,387.7	34,995.7	11,308.9	28,433.9	3,067.3
Growth & New	110,190.4	116,864.9	6,674.5	25,162.9	32,096.1	53,970.8	5,635.0
Studies & Other	3,337.7	3,502.7	165.0	1,194.4	1,043.7	1,164.0	100.6
Proposed Budget	181,946.2	198,173.4	16,227.2	61,353.1	44,448.8	83,568.7	8,802.9

* Includes all active project budgets, adjustments to project budgets and new budget commitments

Growth & New is most of the plan

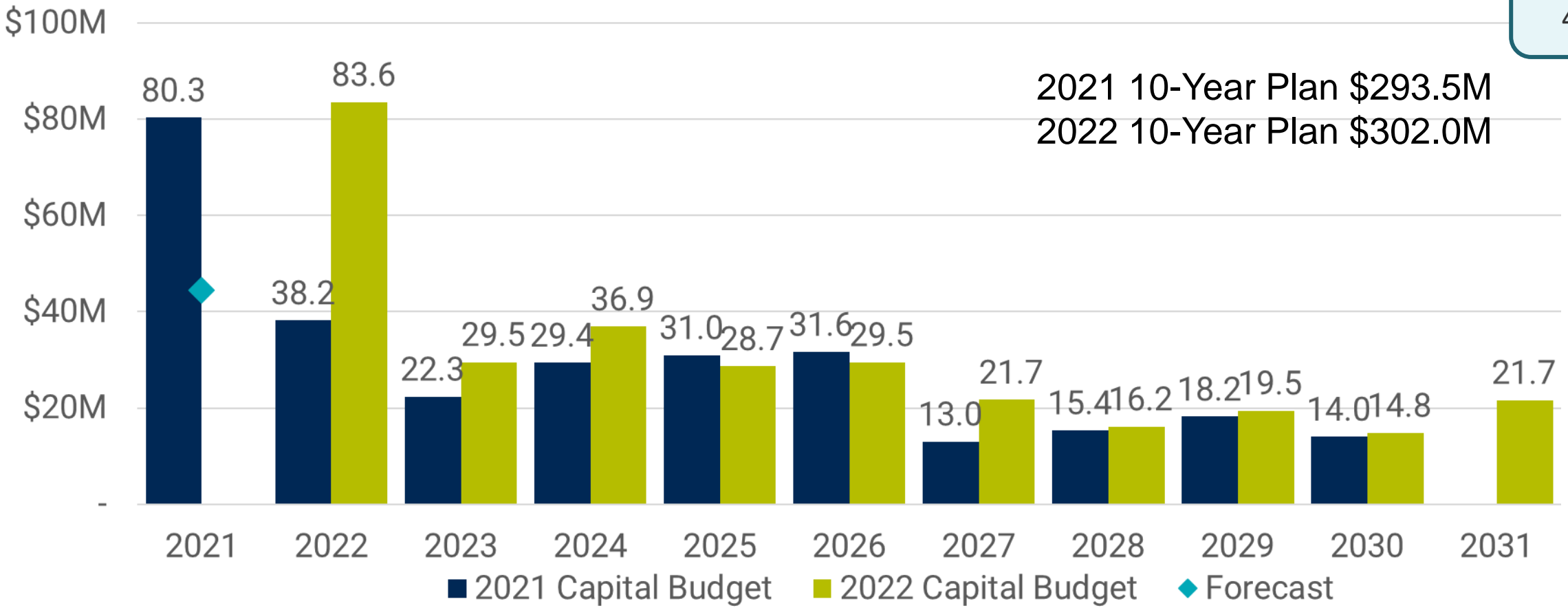


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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
■ Studies & Other	1.2	1.0	0.3	0.2	0.5	0.1	0.2	0.0	-	0.1
■ Growth & New	54.0	10.7	21.1	19.2	11.6	10.8	0.1	2.3	2.7	10.3
■ Rehab & Replacement	28.4	17.8	15.5	9.3	17.4	10.8	15.8	17.1	12.1	11.2
Total	83.6	29.5	36.9	28.7	29.5	21.7	16.2	19.5	14.8	21.7

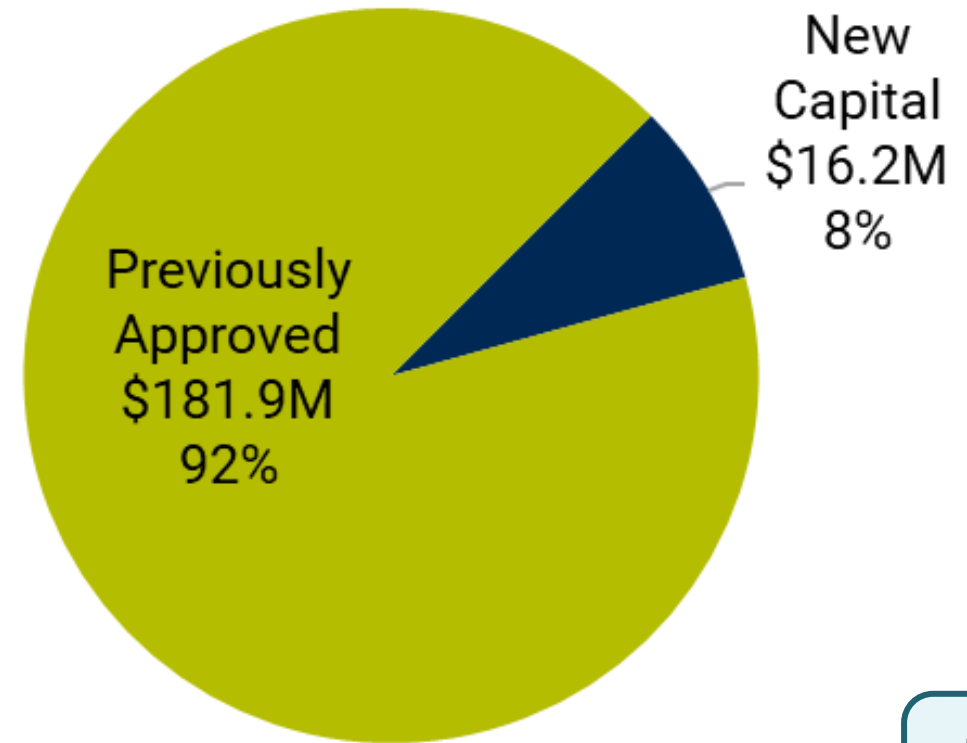
The plan is \$8.5M higher this year



CBA is increasing by \$16.2M

Larger projects with capital budget authority include:

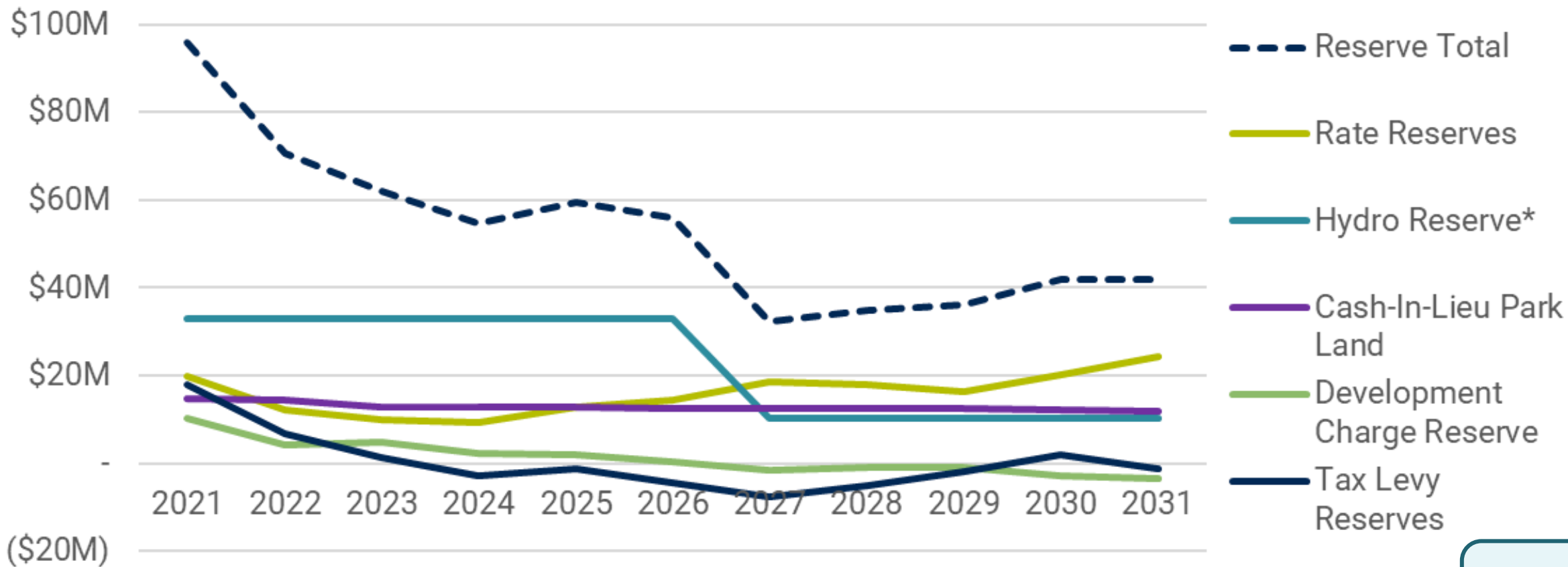
- \$51.9M Aurora Town Square
- \$38.0M Roads R&R program
- \$13.7M Fire Hall 4-5
- \$8.2M SARC Gym
- \$6.4M Storm sewer R&R



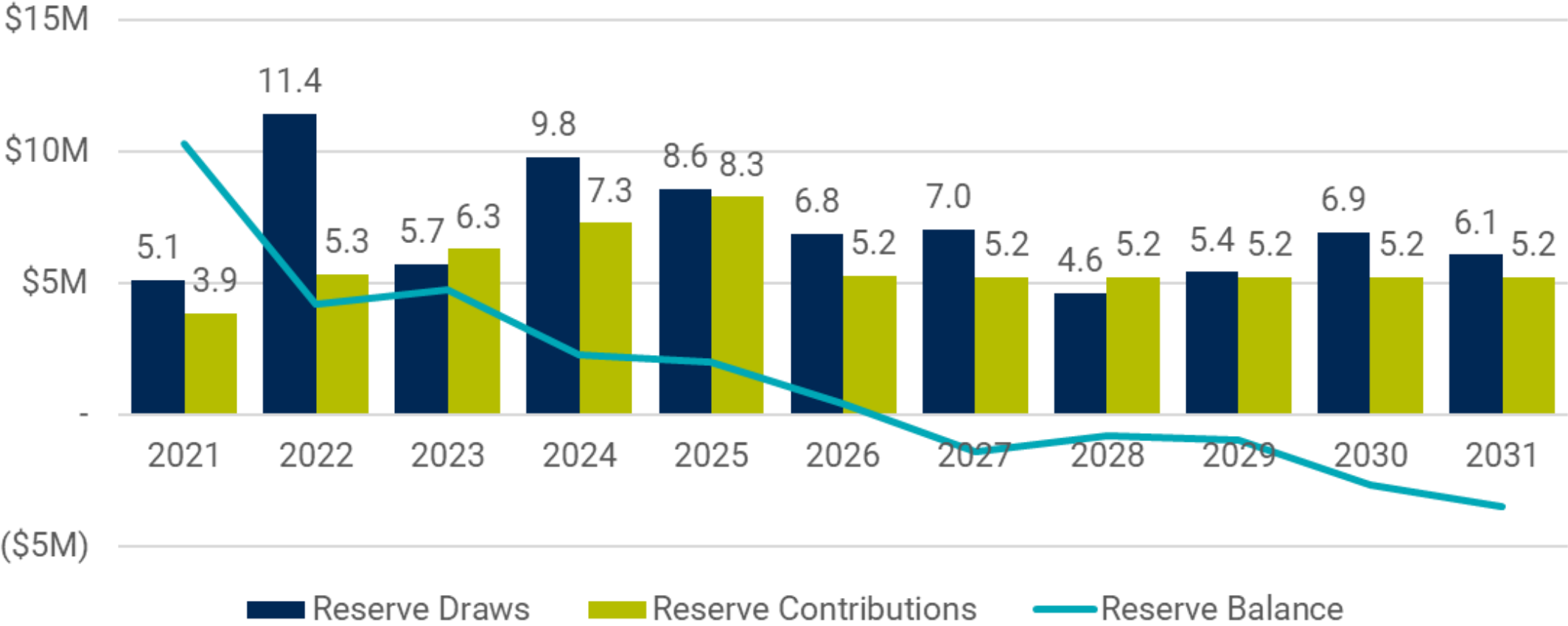
Reserves and debt management



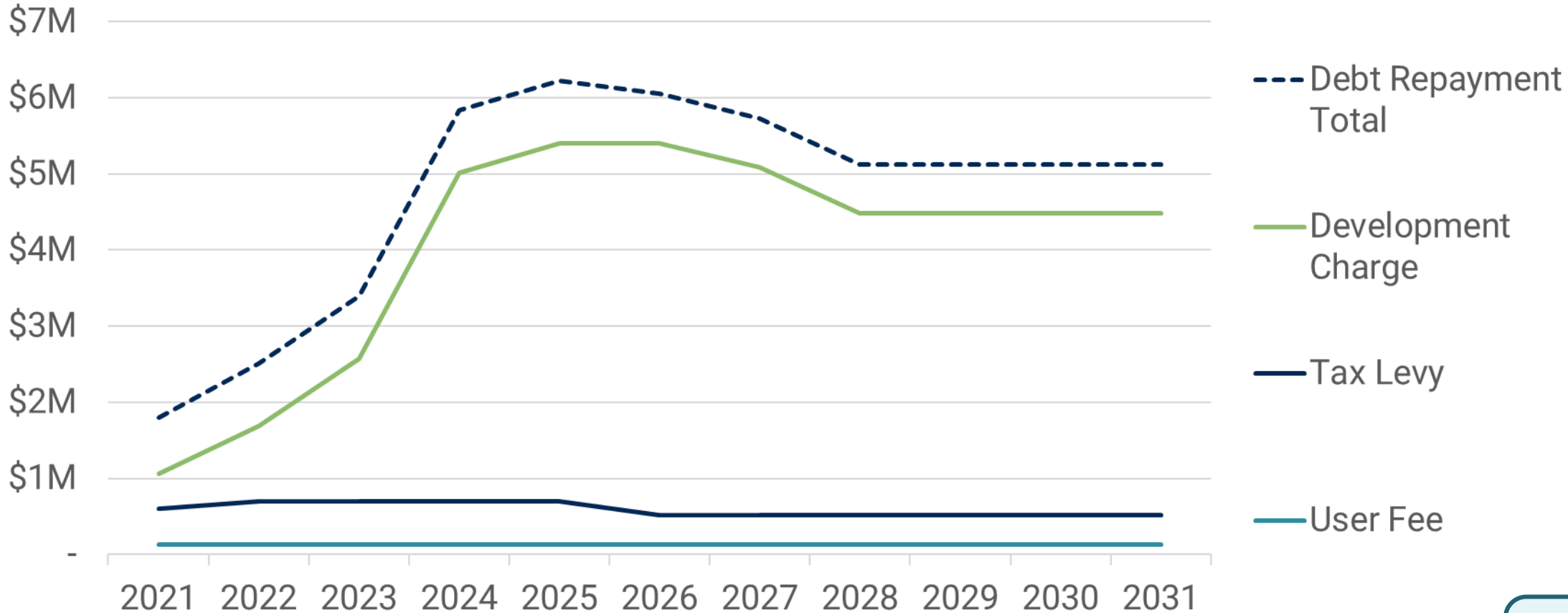
10-year capital reserve balances



Development charge forecast



Debt repayment in the 10-year plan



Fiscal strategy in the budget

Capital planning

- Adding an additional \$11 million in repair and replacement projects
- Identifying future asset management needs over the long-term

Reserve management

- Increasing contributions to repair to asset management reserves (1% fiscal strategy levy)
- Looking ahead at reserve balances to manage the capital plan

Debt management

- Identifying annual debt repayments over the 10-year plan
- Recommending policy to convert completed tax-funded debt repayment costs to reserve contributions

Revenue management

- Maintaining a predictable tax levy at 2.9 percent
- Continuing to reduce the budget reliance on supplementary taxes
- Managing one-time COVID-19 pressures with grants

Next steps



Budget process next steps

